

# ELIS 2021 - EUROPEAN LANGUAGE INDUSTRY SURVEY

POWERED BY ELIA | EMT | EUATC | FIT EUROPE | GALA | LIND | WOMEN IN LOCALIZATION



Clio Schils  
*Elia*



Alexandra Krause  
*EMT*



Rudy Tirry  
*Research -  
EUATC*



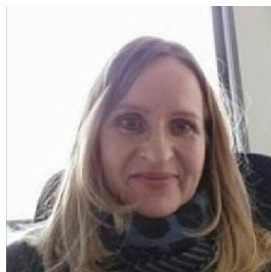
John O'Shea  
*FIT Europe*



Annette Schiller  
*FIT Europe*



Allison Ferch  
*GALA*



Inkaliisa Vihonen  
*LIND - DGT*



Konstantin Dranch  
*Research - Custom.MT*



Jill Goldsberry  
*Women in Localization*

## ELIS 2021 - 9th edition

Initiated in 2013 by EUATC, the European federation of national associations of translation companies. It is co-organised with ELIA, FIT Europe, GALA, the EMT university network, the European Commission's LIND group, and - since this year - Women in Localization.

Open to Language service companies, independent language professionals, training and language technology providers, language service buyers, private and public translation departments.

The survey covers market trends, expectations & concerns, challenges and obstacles, as well as changes in business practices.

907 responses

- 172 language service companies

- 575 independent language professionals

- 105 representatives of training institutions

- 44 language departments and language service buyers

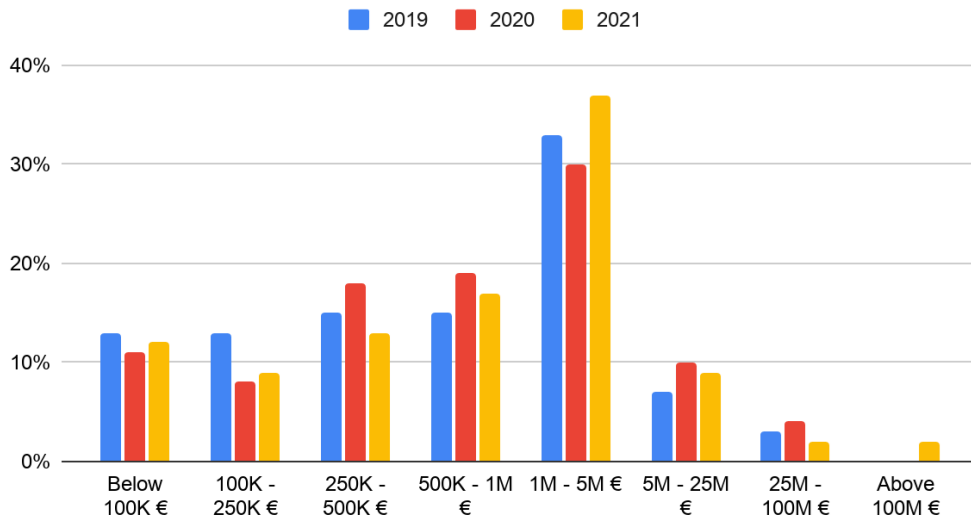
- 11 language technology providers

The distribution per country will be published in the complete ELIS slide set.



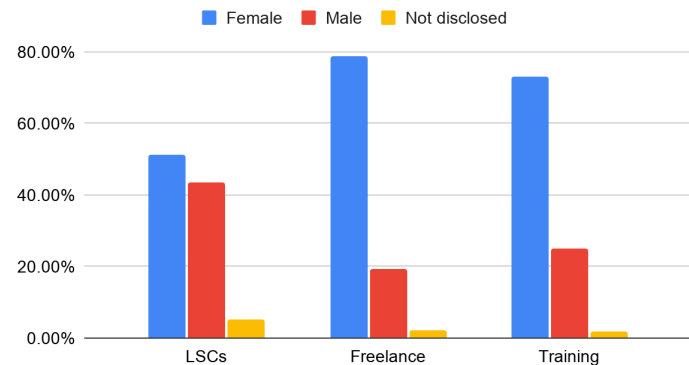
# Industry structure

## Size language service companies



Evolution of size distribution confirms industry growth reported by other surveys, but 51% is still below 1M€. Popular 1M - 5M € size segment is male dominated.

## Gender

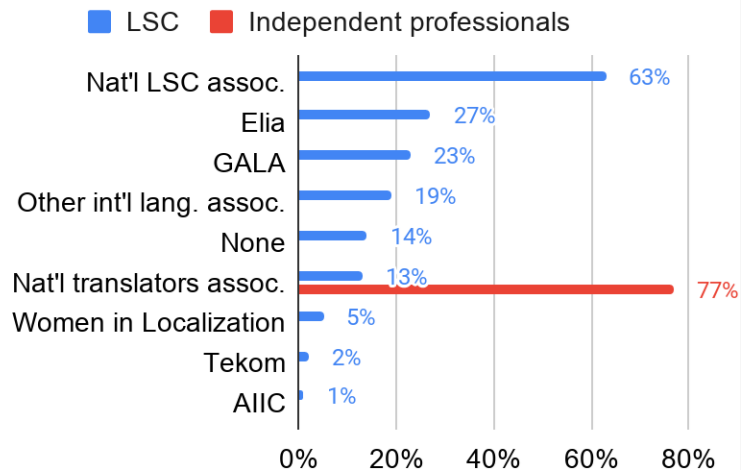


## Independent professionals - qualifications

79% translation/interpreting degree  
17% language degree  
20% degree in another field (e.g. law, business, accounting) (9% in combination with a language or translation/interpreting degree)

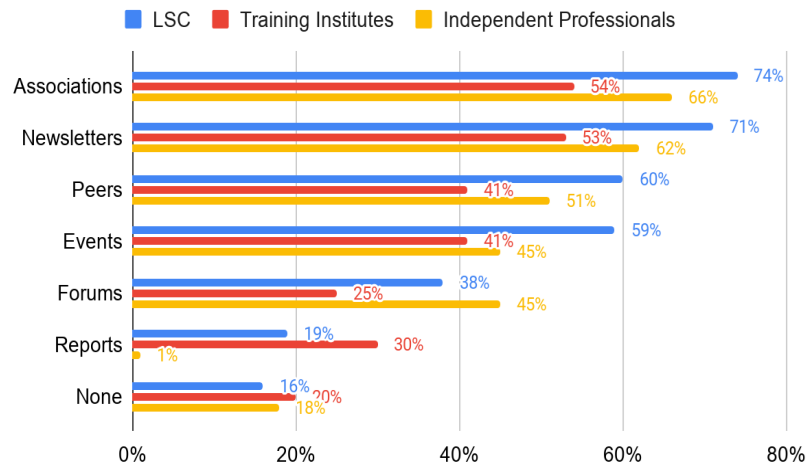
# Membership & industry awareness

## Memberships



23% of LSC respondents are member of an industry association but not of their national association of translation companies.

## Industry awareness



Close to 20% of the respondents - in all segments - are not following industry news on a regular basis.

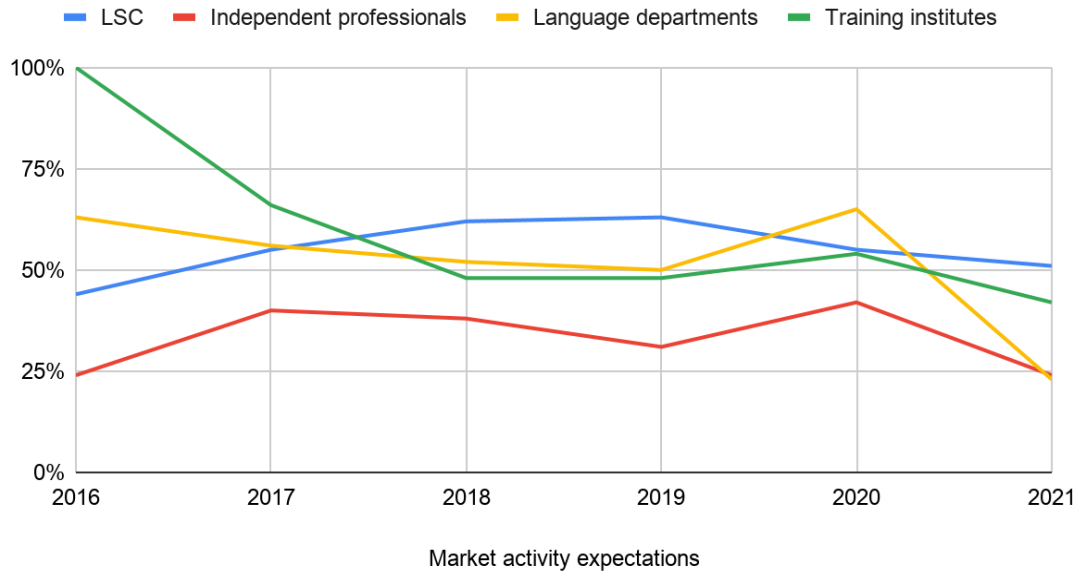


## 2020 - 2021 MARKET EVOLUTION

Percentages do not show actual increase or decrease but the difference between respondents reporting an increase and those reporting a decrease, as a measure of the market sentiment.

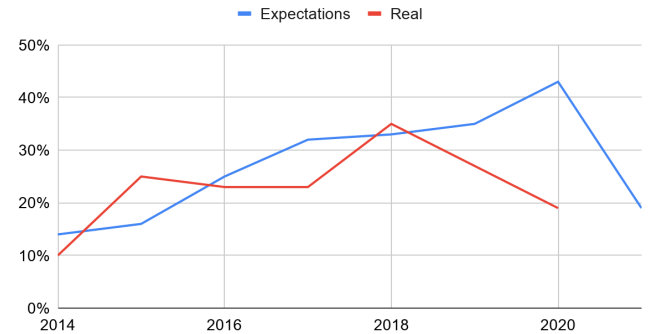
## 2021 market activity expectations

### Market activity expectations



Expectations for global market activity remain positive despite 2020 disruption.

### LSC - Staff evolution

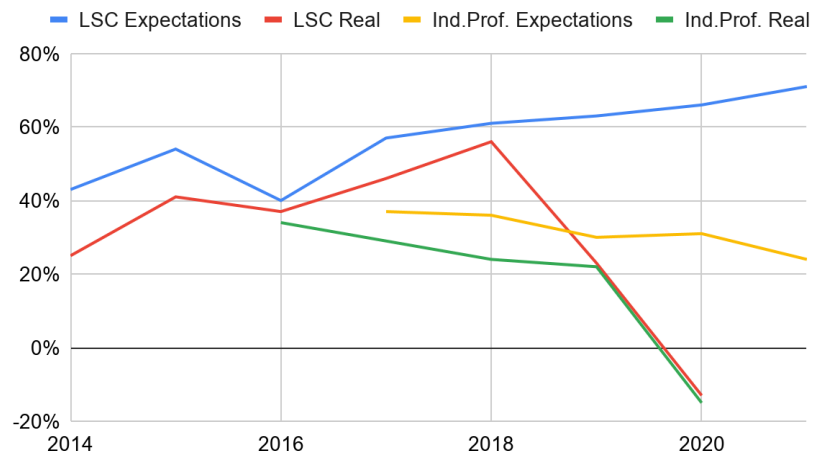


LSC staff growth slowed down in 2020 but expectations remain positive. Expectations are strongly correlated to company size..

*Note: This is confirmed by external sources such as the Slator Language Industry Job Index™.*

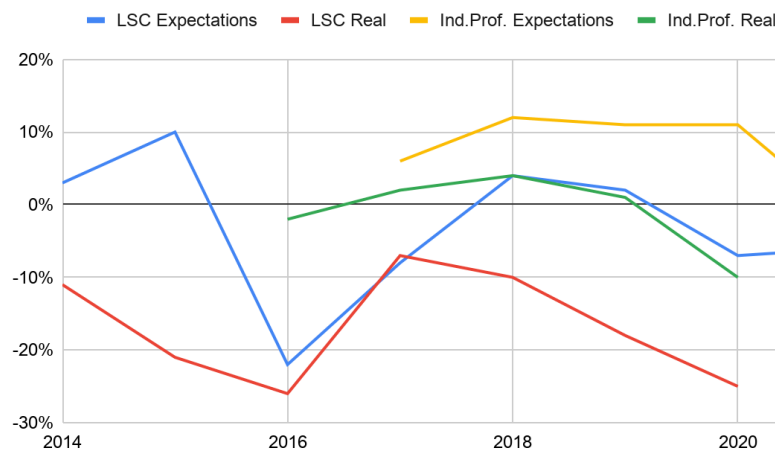
# Real vs expectations

## Respondent activity



Activity loss in 2020 hit independent professionals and LSC equally hard, but LSCs have considerably more confidence in 2021 growth (net 71% of LSC expect a rebound).

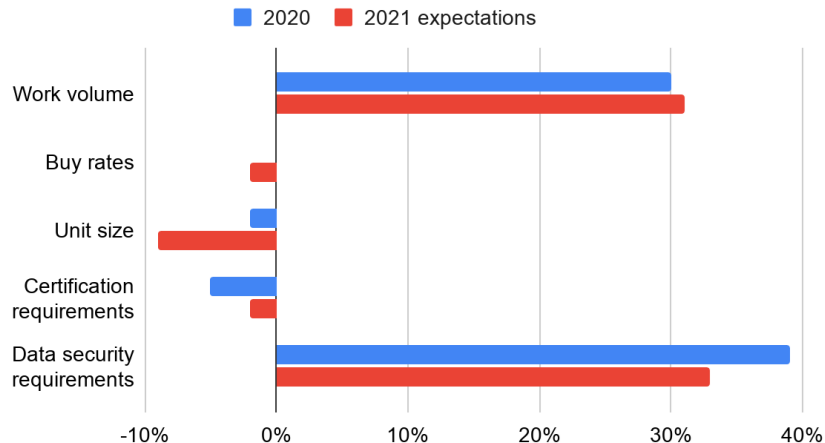
## Sales price evolution



LSC report a stronger price drop in 2020 than independent professionals or language departments / buyers. For 2021, all segments expect a status quo or a slight erosion.

# Expectations language departments and universities

Real vs expectations - buyers / language departments

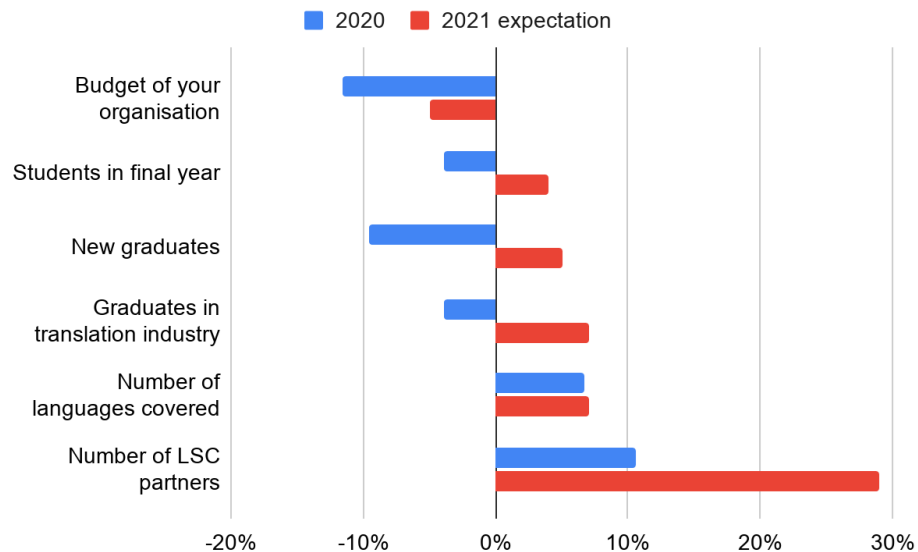


Both language departments and training institutes are concerned about further budget restrictions and growing workload.

Training institutes expect the interaction with translation companies to continue to grow considerably.

Data security continues to be high on the agenda.

Real vs expectations - training institutes





## Industry mood

	Companies	Investment	Disinvestment	2018	2019	2020	2021
Austria	16	9	4	0.67	1.3	0.7	0.3
Belgium	9	6	0	0.62	0.57	0.8	0.7
Bulgaria	6	4	2				0.3
Czech Republic	6	6	0	1.4	1.2	0.5	1
Denmark	2	1	0	0	1	1	0.5
Estonia	7	8	0	0.67	0.8	0.8	1.1
Finland	2	3	0	1	0.57	2	1.5
France	5	2	2	1.1	0.53	0.7	0
Germany	12	10	5	0.8	0.89	1.6	0.4
Greece	2	2	0	0.7	1.2	0.7	1
Hungary	8	2	2	1	0.88	0.7	0
Italy	8	8	0	0.91	0.76	1.3	1
Latvia	4	2	0	1.17	2	0.7	0.5
Lithuania	5	6	0		0.71	0.8	1.2
Netherlands	9	8	0	1.27	1.42	1	0.9
Poland	3	2	2	1	0.8	0.4	0
Portugal	9	6	0	0.92	1.18	1	0.7
Romania	5	6	0	0.71	0.43	1	1.2
Russia	5	5	2				0.6
Serbia	1	0	0	0.86	0	1.5	0
Slovakia	1	1	0	0.6	0.67	1	1
Slovenia	6	3	2	1.36	1.44	0.9	0.2
Spain	14	3	2	0.76	0.56	0.7	0.1
Sweden	2	0	0	1	0.67	1.7	0
Ukraine	1	2	0				2
United Kingdom	13	10	0	0.53	1.1	0.8	0.8
				0.9	0.9	1.0	0.6

Sentiment = (Investment score - disinvestment score) / Number of companies.

Score 0 = as many investment as disinvestment intentions

Green: Sentiment > 0.5

Yellow: Sentiment between 0 and 0.5

Red: Sentiment < 0

Grey: Below response

Significant number of countries below threshold (results less reliable)

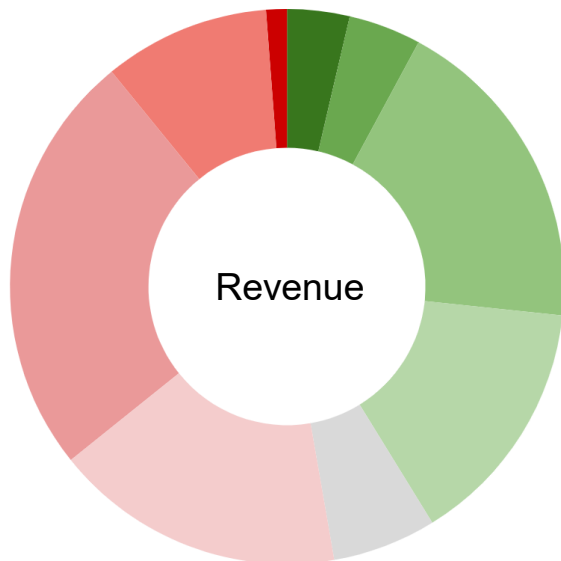
Global industry mood deteriorated compared to previous years



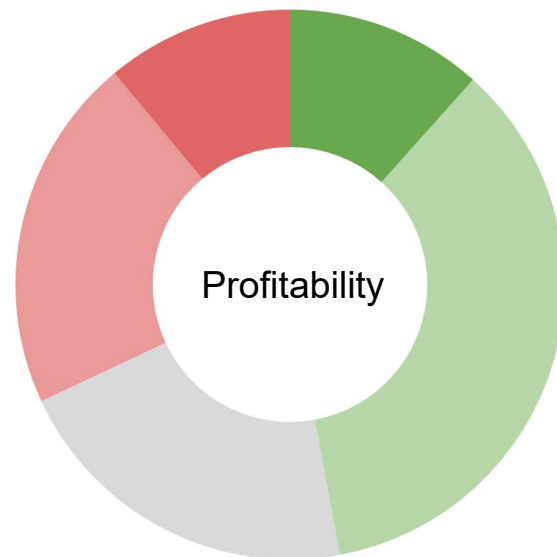
## Focus on LSC results



## Not so Bad after all?



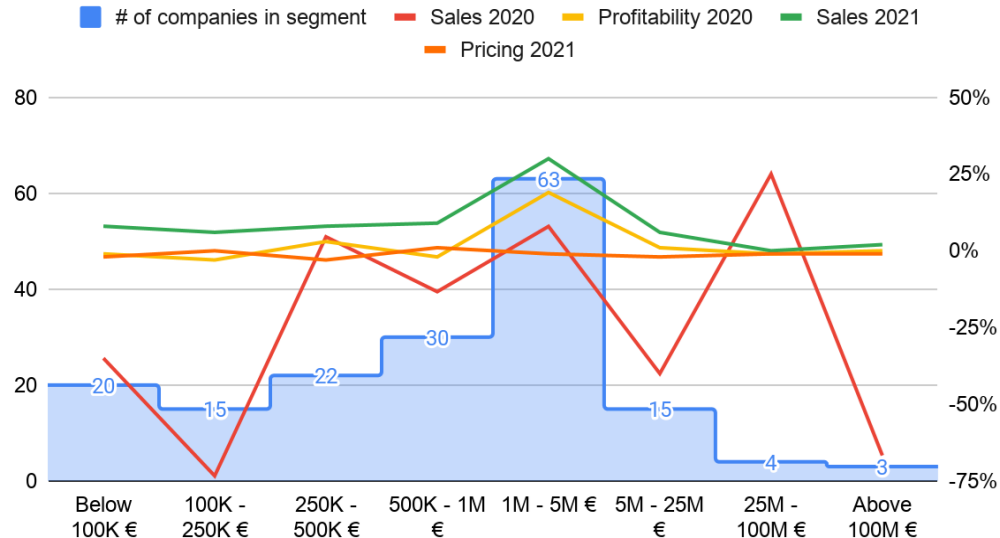
52% decline ELIS vs 55% growth Nimdzi™ linked to different respondent mix?



47% increased profitability, 32% saw a decline (in line with increase reported by CSA™).

## A sweet spot ?

### LSC 2020 sales and profitability per size segment



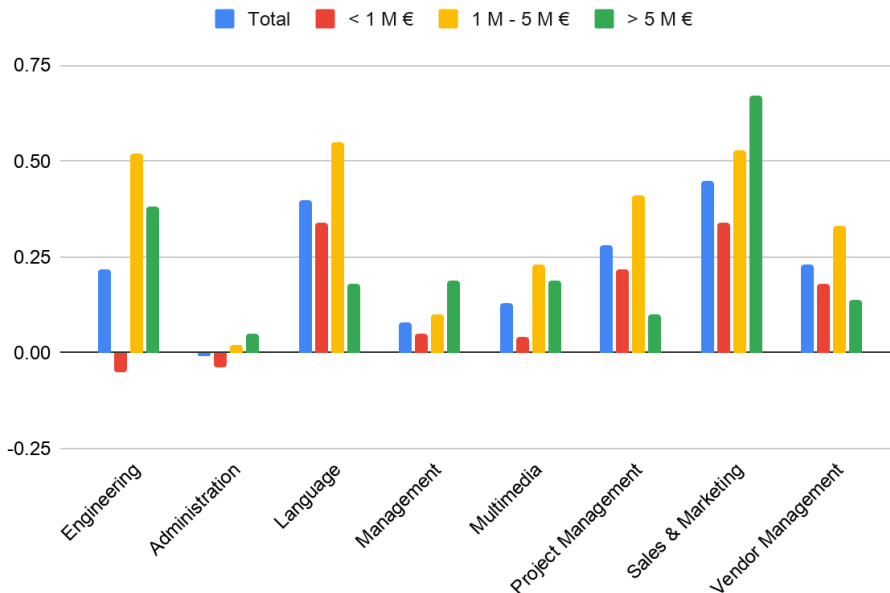
The 'popular' 1M-5M€ size range showed modest growth and a clear increase in profitability in 2020, as well as the highest growth expectations for 2021. Differentiators for this size segment are:

- Stronger than average post-editing and audiovisual activities (approx. +17%) and less involved in language training (approx. 20% less than average).
- Higher than average position in healthcare (+14%) and computer software (+9%).
- No apparent link with major developments could be found..

Difference between overall 2020 sales decline in ELIS (52% of respondents) and modest 2020 growth shown in Nimdzi™ research (55% of participants) is potentially linked to the resilience of larger size segments, which are underrepresented in the ELIS results.

## Staff composition changes vs size

Staff composition changes vs size



Overall, the 1 M - 5 M € size segment is reporting the highest level of staff increases.

As expected, companies of all sizes are - or intend to - beef up their sales and marketing staff.

Less expected is the strong score of language-type staff profiles.

Technical profiles are mainly popular within the 1 M - 5 M € segment, which is in line with their focus on technology changes. Smaller companies are lagging behind in this area.

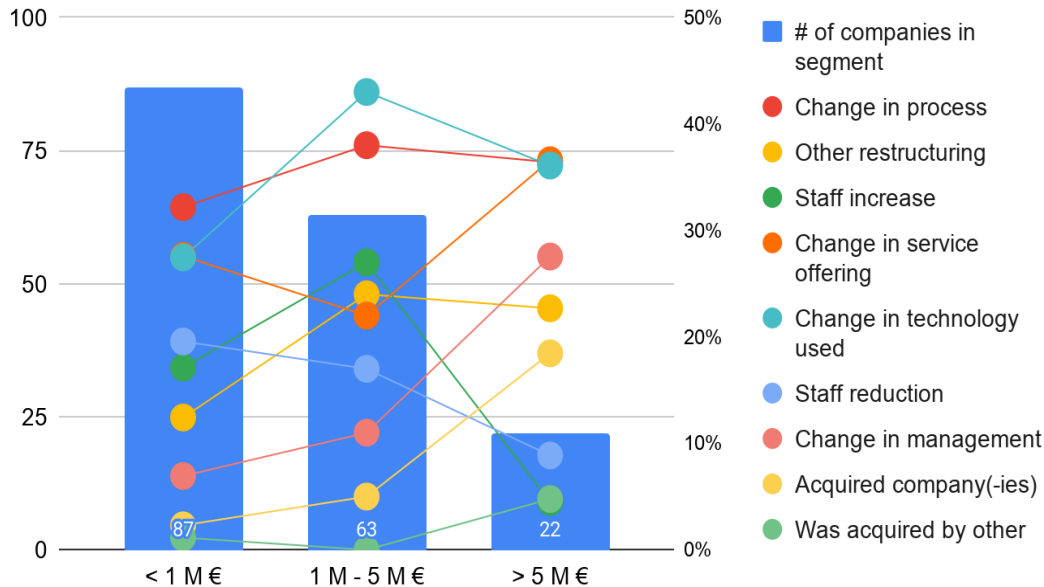
All size segments agree that this is not the moment to increase administrative support functions.

Project managers remain a popular target in the smaller segments, but are not a priority for companies larger than 5 M €.

Despite strong news coverage of multimedia focused service providers, reported interest in additional multimedia talent is modest.

## Major developments vs size

Major developments (>10%) per size segment



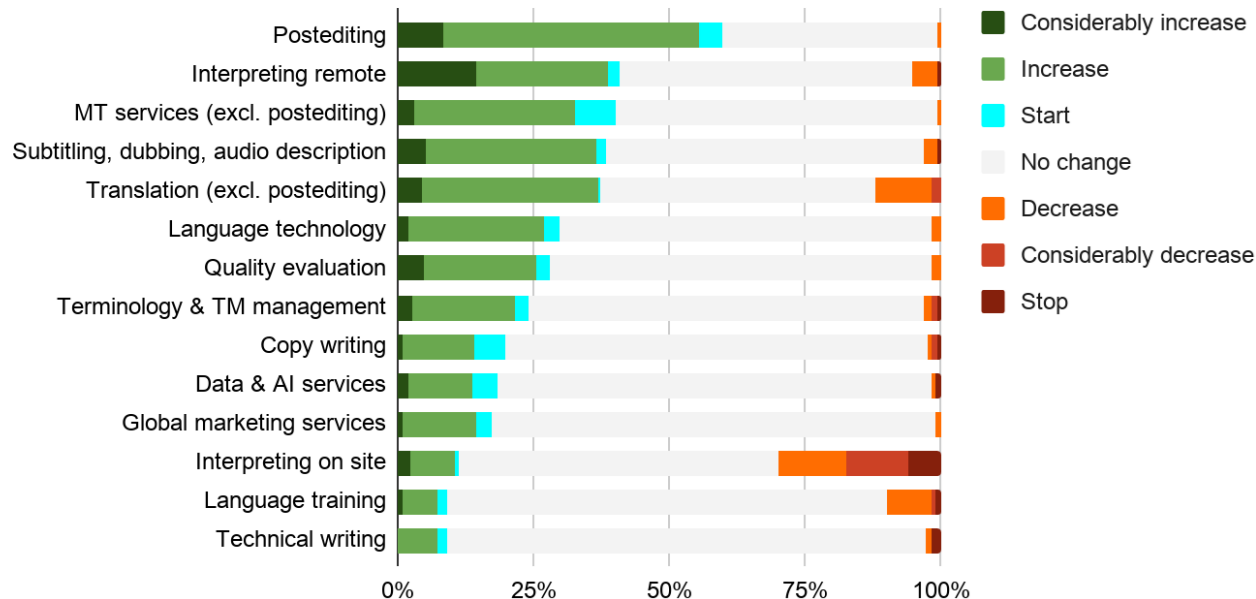
There does not seem to be a clear overall link between company size and the implementation of major changes. However, we do see significant differences in the types of changes reported by the different size segments.

Staff Reduction is surprisingly selected most often by companies smaller than 1 M €.

Companies in the 1 M - 5 M € 'sweet spot' segment show the highest level in technology changes, process changes and staff increases.

Companies larger than 5 M € report the highest level in management changes and M&A type changes, but also in service offering changes.

# Service Lines Evolution



% resp, N=155

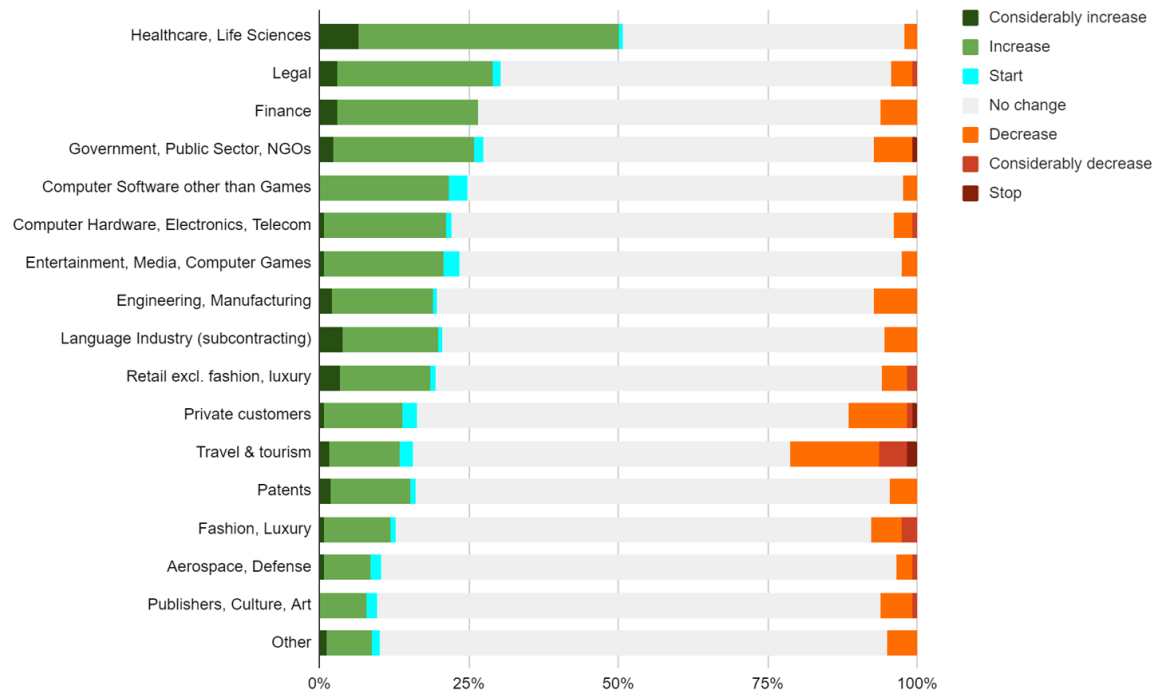
Not surprisingly, human translation is the main activity by a long shot. Post-editing is second, and the fastest growing service line, but still far behind.

Average 50% “no change”, even for post-editing.

Widely expected increase in language data services not (yet) visible in these survey results, possibly linked to (small) average size of respondents.

On site interpreting is replaced by remote interpreting.

## Sectors Rising and Falling



One clear winner - healthcare - and one clear loser - tourism.

The runners up can be considered as 'safe havens'.

LSC respondents intend to further develop subcontracting as a source of business.



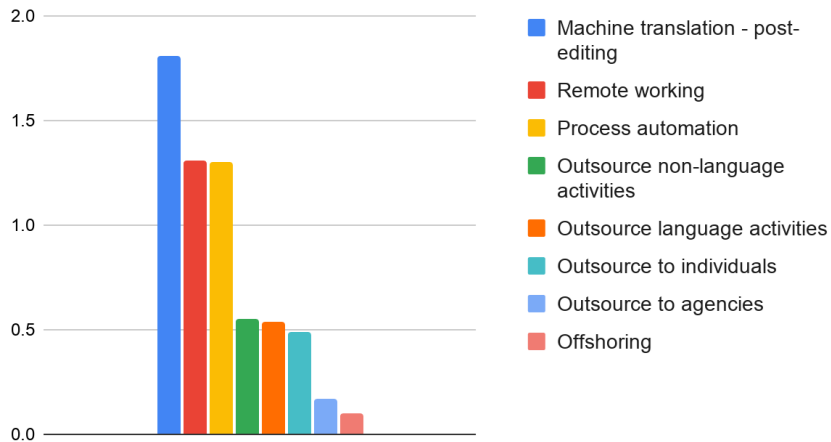


# OPERATIONAL PRACTICES



# Operational changes

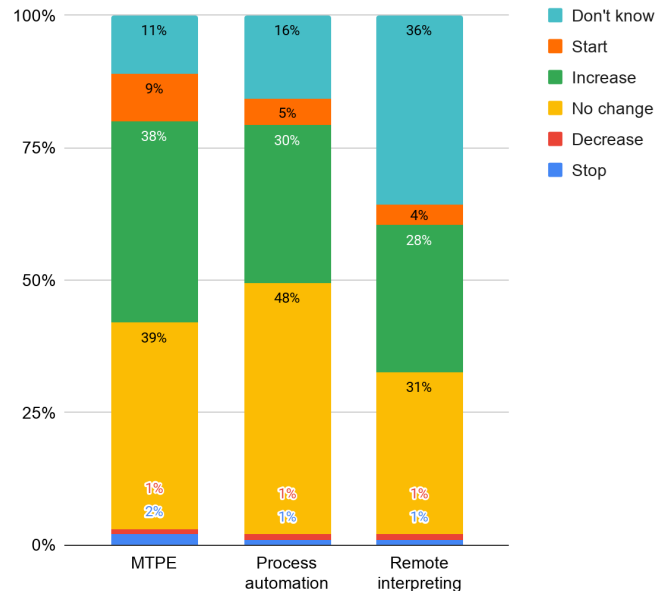
## LSC operational changes



1M - 5M € 'sweet spot' size segment scores significantly higher on MTPE and process automation.

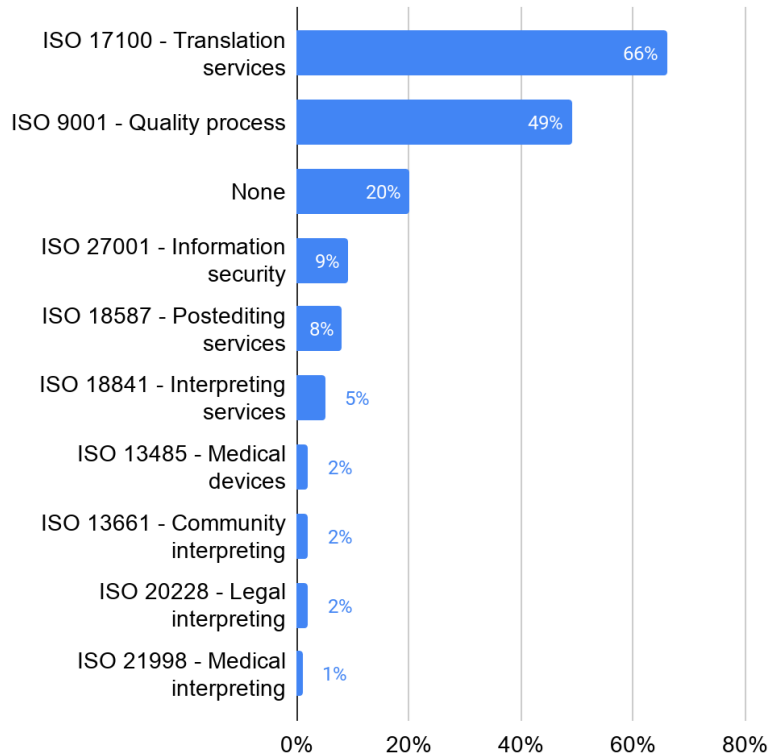
The Increase & Start categories for Remote Interpreting cover all independent professionals who work as interpreters (approx. 30% of all respondents in that segment).

## Independent professionals

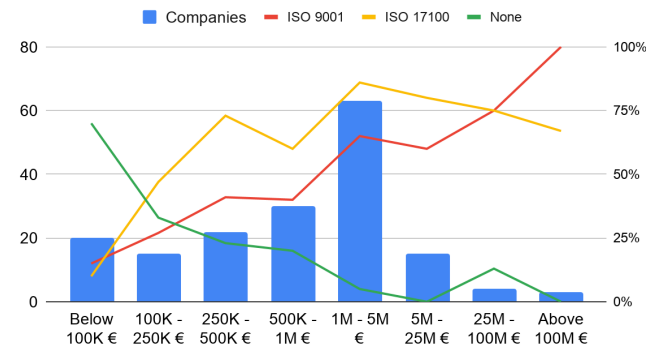


# LSC certification status

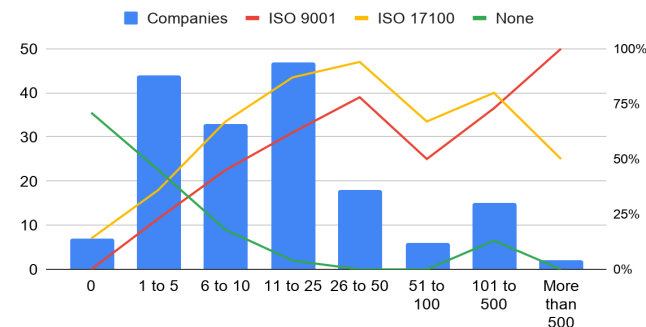
## LSC certification status



## Certification vs turnover



## Certification vs staff size

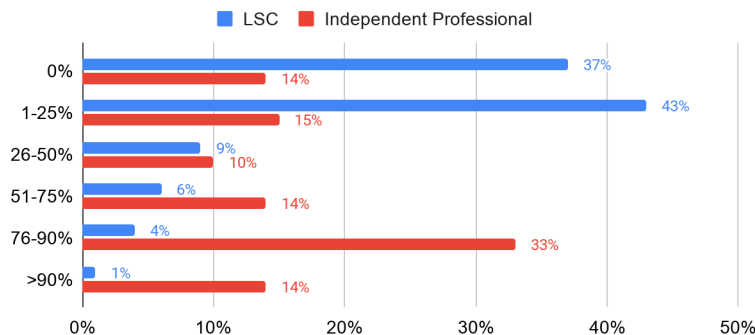


Strong relationship with LSC size, with maximum certification rate in 1M-5M€ resp. 10-50 staff segment.

Activity-specific certification schemes slowly making progress.

# Subcontracting - a key component

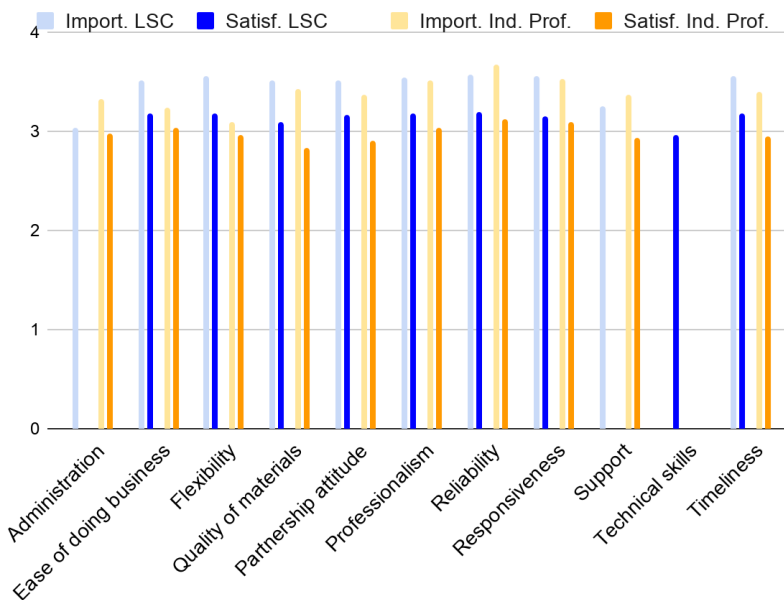
Working as a subcontractor



Subcontracting, whereby a language service provider (LSC or independent professional) is contracted by another language service provider instead of a direct client, has always been an essential part of the language industry.

LSCs and independent professionals clearly make a deliberate choice to work primarily for direct clients or for other language service providers..

Subcontracting experience 2021 - Importance and Satisfaction

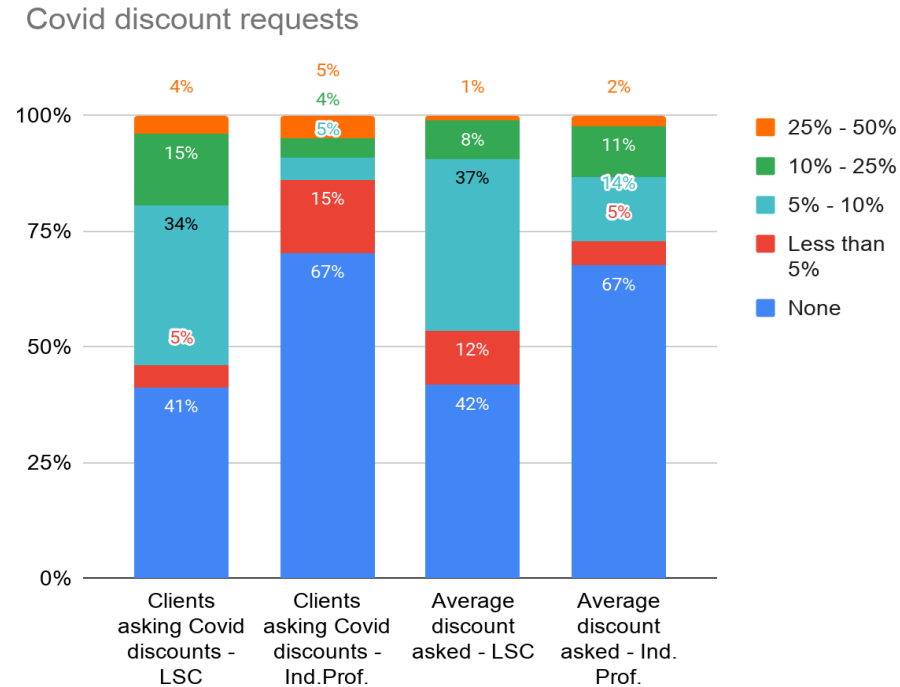




# COVID MEASURES



## Covid discounts requested



### LSC

- 8% of clients requested a discount.
- 5% average discount.
- No clear difference between size segments.

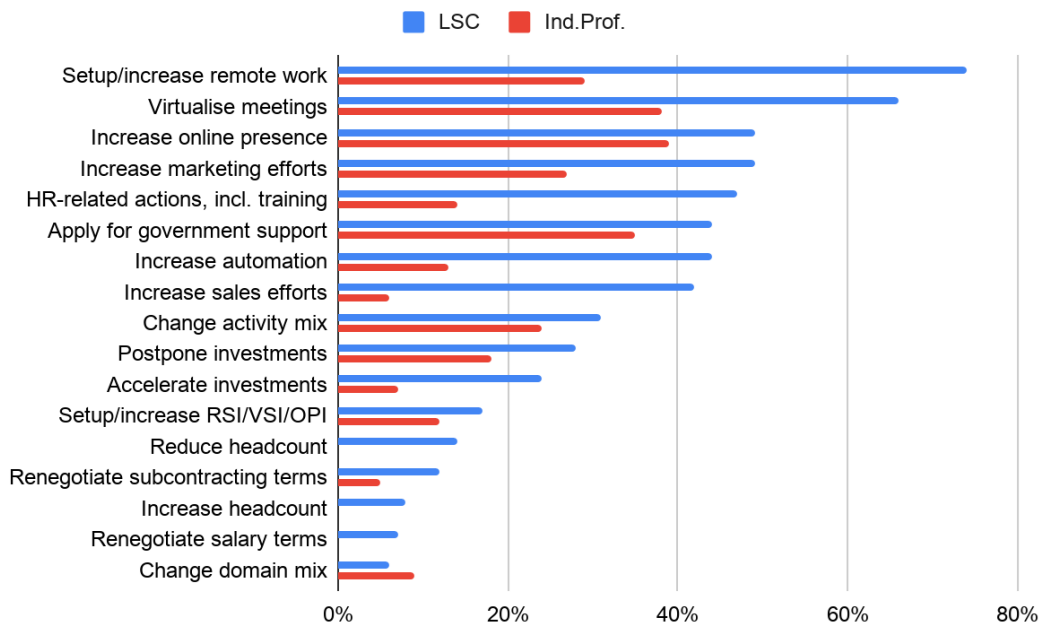
### Independent professionals

- 9% of LSCs requested a discount (4% average discount).
- 5% of direct clients requested a discount. (3% overall average discount).

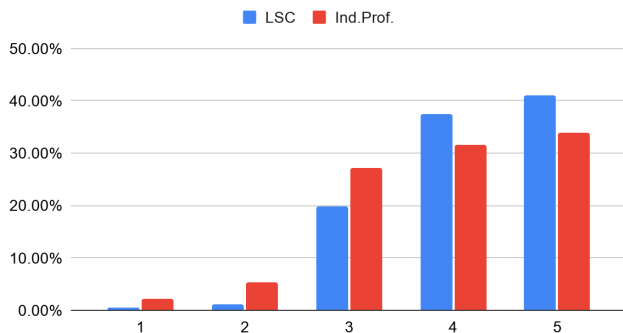
*Conclusion:* impact of Covid-related discounts was limited

# Covid measures

## Measures taken



## Covid readiness



Both LSC and independent professionals intend to continue with these measures. LSC plan a stronger focus on technology. Independent professionals focus more on training, diversification and online networking.



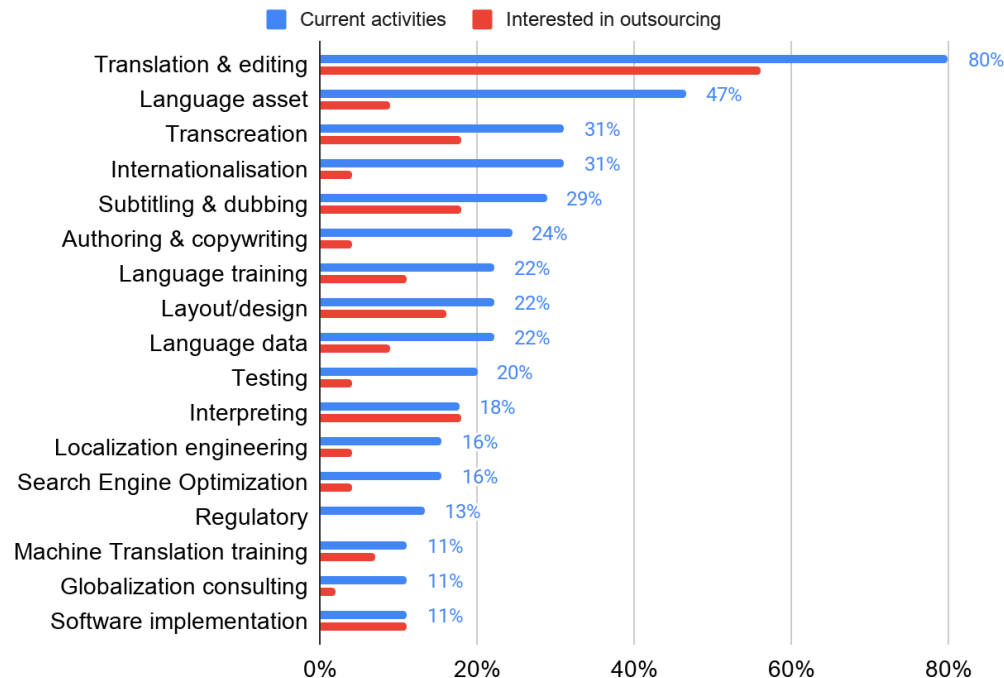
## FOCUS ON LANGUAGE DEPARTMENTS





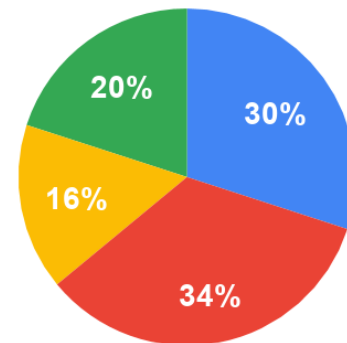
# Activities & structure

## Activities - language departments



## Languages handled

- 1 to 2
- 3 to 8
- 9 to 24
- > 25



Only 36% of responding language departments handle more than 8 languages.

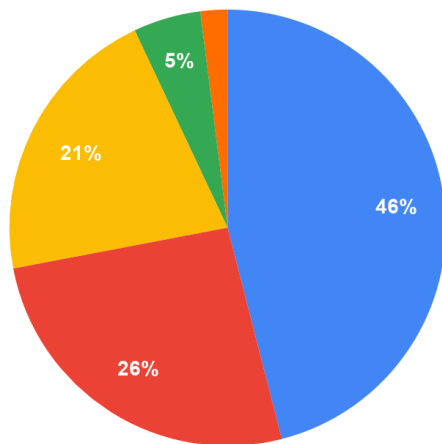
54% of responding units have less than 5 staff members.

Outsourcing focuses on execution activities such as translation, interpreting, subtitling and dubbing.

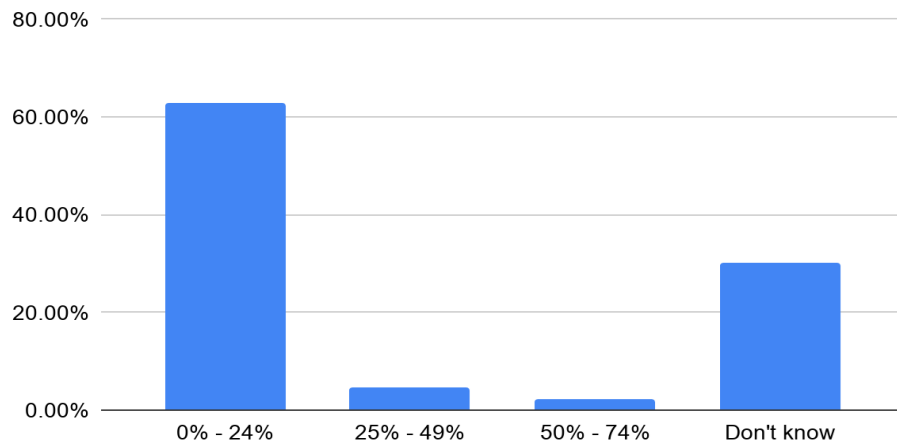
## Operational practices

### Main production model

- In-house
- Multivendor (work handled by multiple vendors depending on language, content type etc.)
- Single vendor (most of the work handled by single key vendor company)
- Key vendor (work handled evenly by limited number of key vendor companies)
- Independent professionals



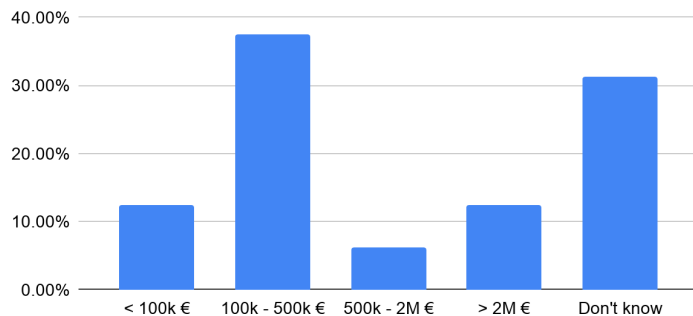
### Post-editing of outsourced translation



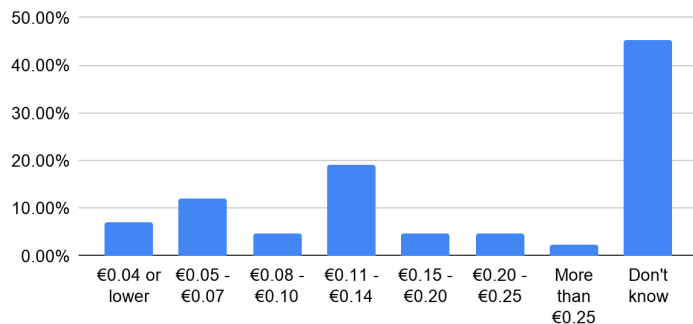
Reported post-editing in outsourced translation is much lower than LSC indications, possibly linked to small average size of responding units..

# Outsourcing in language departments

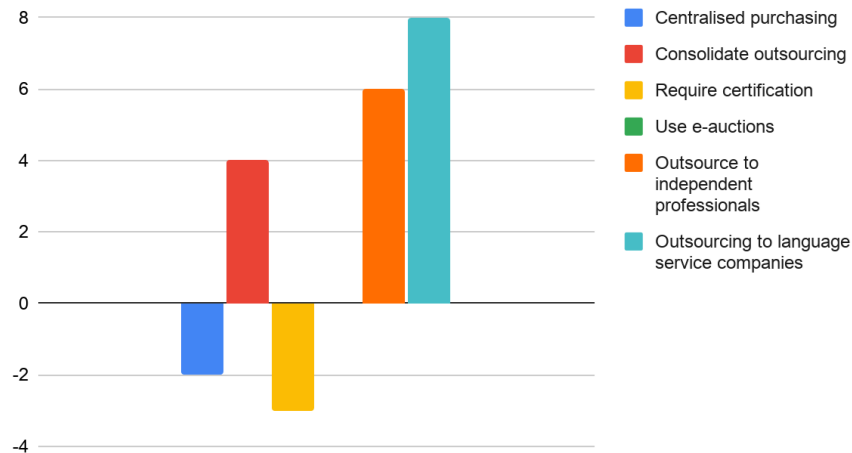
Outsourcing budget



Average buy rate



Changes in outsourcing practices

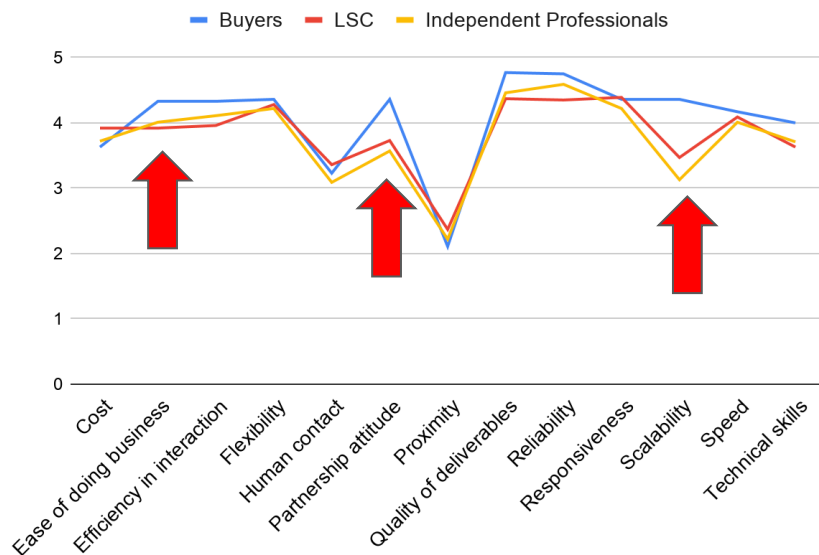


Majority do not expect big changes in outsourcing practices.

(Too) high number of “Don’t know” regarding budget and buy rates.

# What clients want

What clients want



Scores based on average of 0 to 5 scale.

Not surprisingly, quality of deliverables, reliability and flexibility are top requirements for language service buyers.

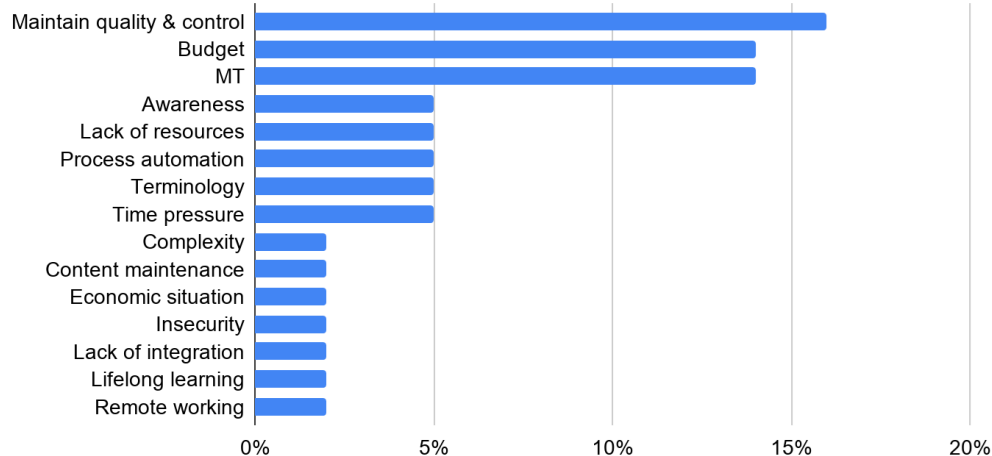
This is correctly understood by the language service providers, both the companies and the individual professionals.

Other buyer priorities, such as partnership attitude, ease of doing business and scalability however seem to be underestimated by the providers (even by the larger translation companies).

Not surprisingly in an online industry, proximity is low on the priority list.

## Challenges - language departments

Challenges for language departments & buyers



Language departments are concerned about how to maintain quality and control while juggling shrinking budgets, new technology requirements and increasing workload.

The answers strongly reflect the internal roles of the respondents.

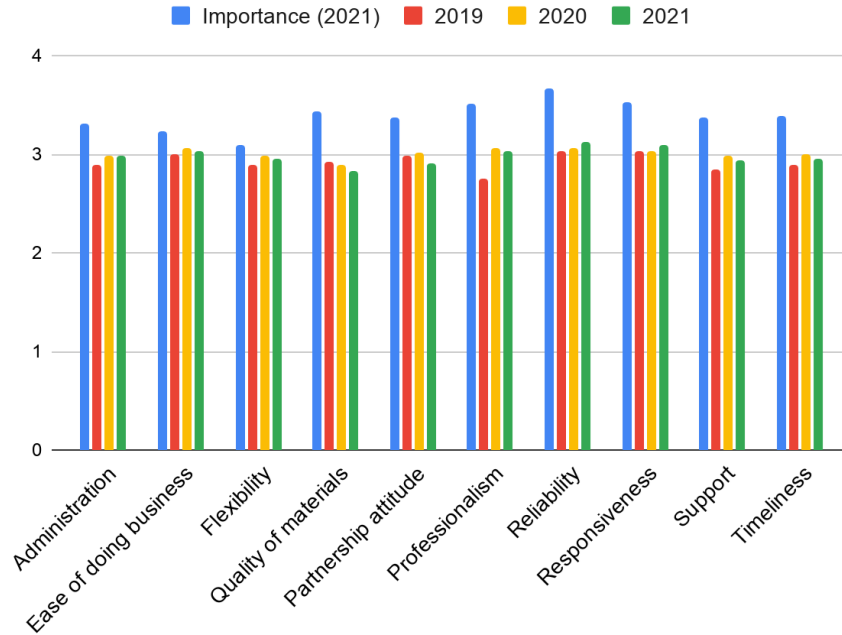


# FOCUS ON INDEPENDENT PROFESSIONALS

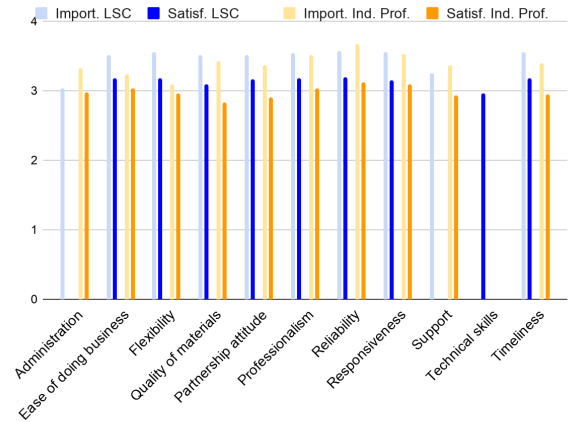


# Working with LSCs

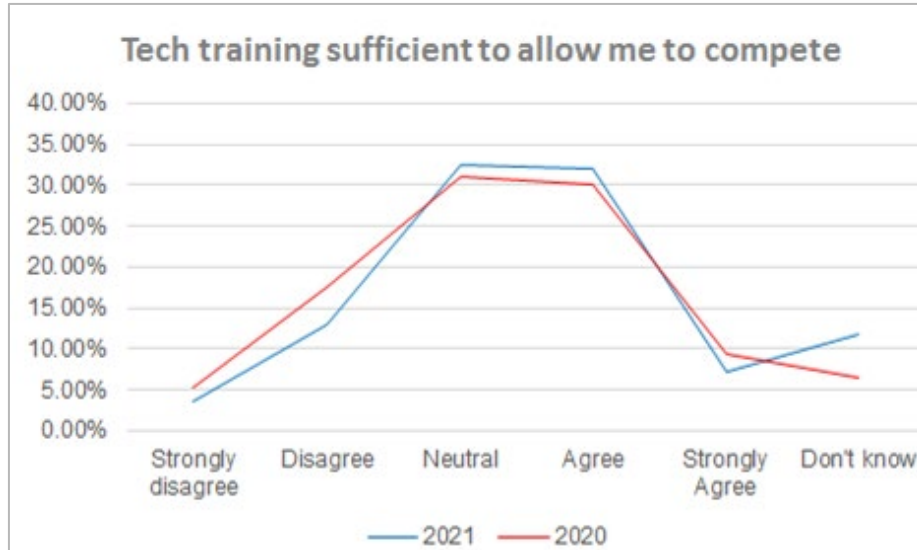
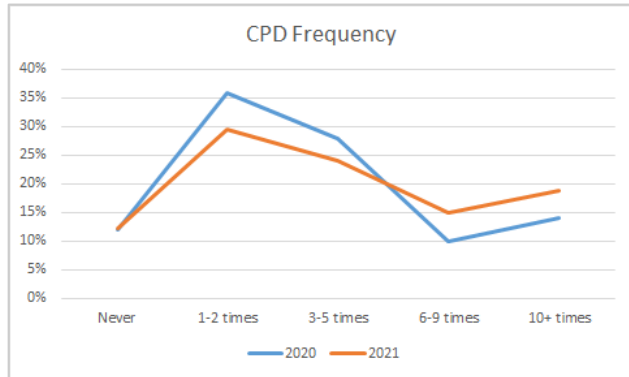
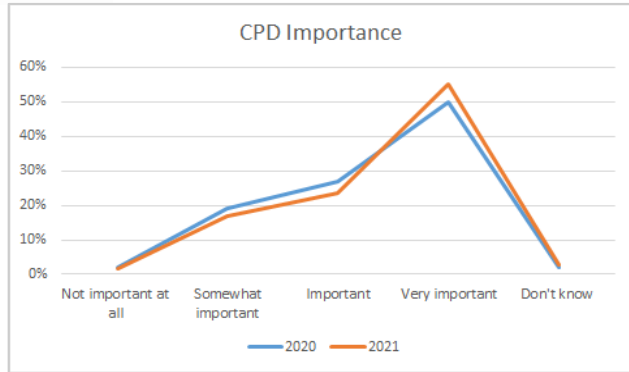
## Independent professionals - subcontracting experience



## Subcontracting experience 2021 - Importance and Satisfaction



# Continuing Professional Development (CPD)

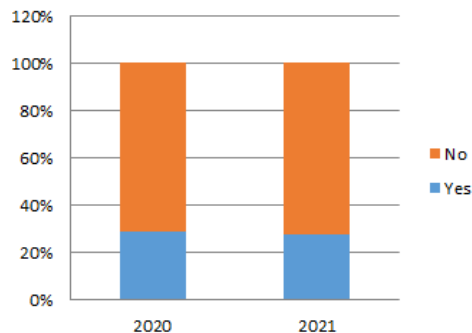


Three fifths of independent professionals report return on investment from CPD as expected.



## Income / Insurance / Retirement

### Private insurance

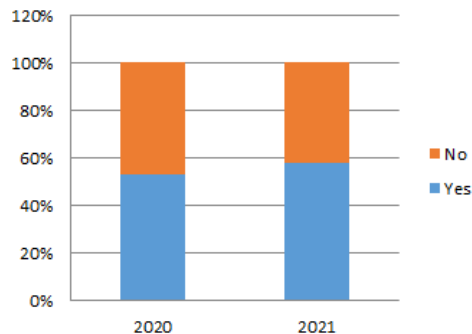


Picture varies from country to country.

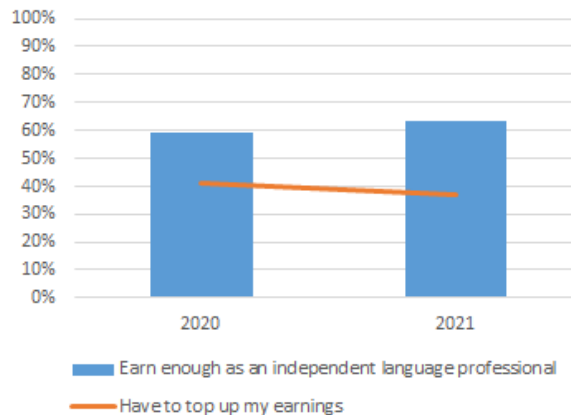
Most common reason for not having insurance is unstable income (consistent with findings in 2020) - ties into stress factors and work/life balance

Planning for future not on the radar for younger respondents - scope for translator/associations to raise awareness

### Retirement

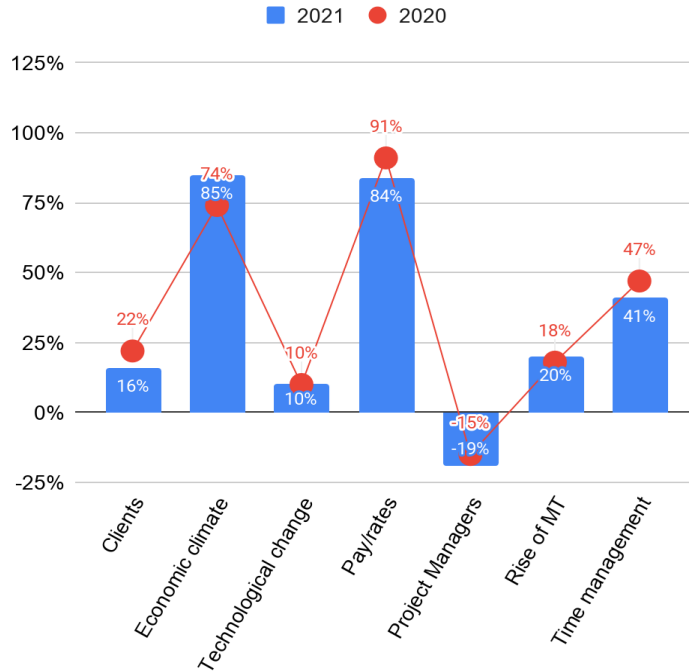


### Income source



## Stress factors

Stress factors



The hierarchy among stress factors, and even the individual concerns themselves have not significantly changed.

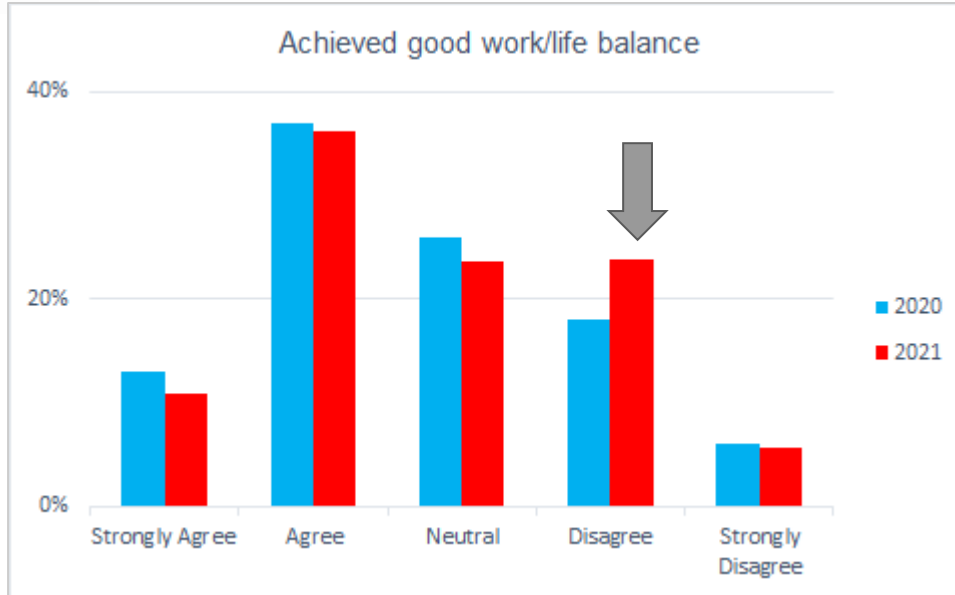
Contrary to expectations, stress levels have even somewhat lessened, with the exception of the concerns regarding the economic climate and to a minor degree the rise of MT.

Other stress factors mentioned were:

- Trying to juggle family / working from home / home schooling
- Lack of regulation in the profession
- Feast or famine nature of the work
- Uncertain future is making clients nervous
- Lack of feedback

This picture is generally consistent with FIT Europe's COVID-related surveys

## Work / life balance



Respondents report that work / life balance slightly deteriorated compared to 2020 results. This could be the impact of COVID.

### Reasons for lack of work / life balance:

- Heavy workload
- Feast or famine nature of the job
- Changing/urgent deadlines
- Low rates
- Long hours/weekend/evening work
- Care duties/working from home

### Reasons for good work / life balance:

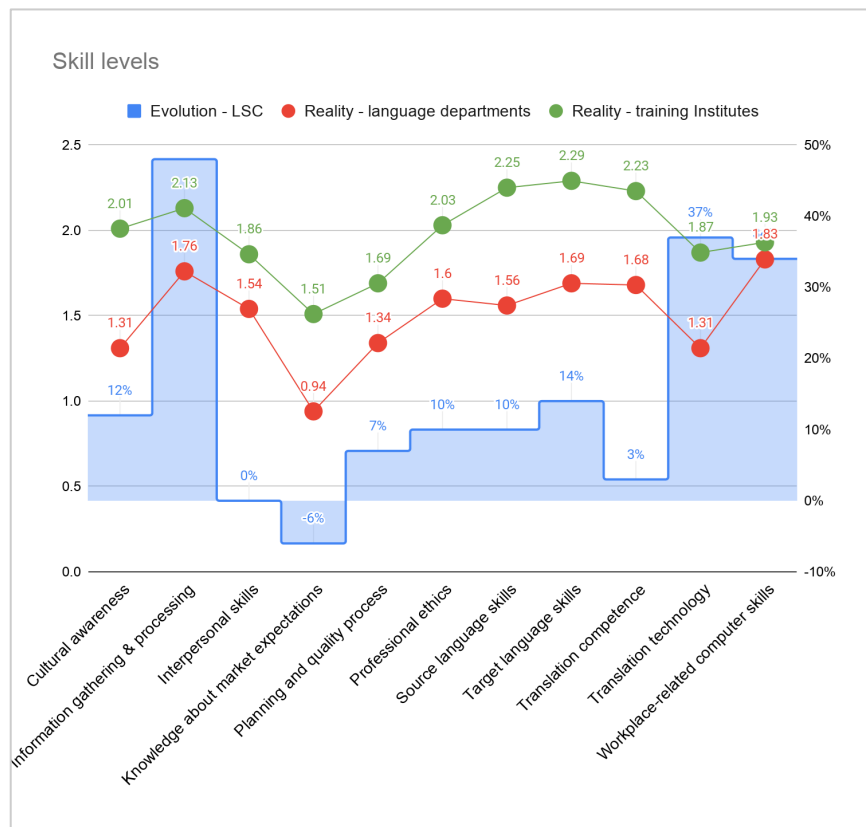
- Good time management
- No weekend/evening work
- Flexibility of freelance working
- Learning to say no to unrealistic deadlines/assignments



# FOCUS ON EDUCATION



# Education - skills of Master graduates



Skill evolution (LSC) scored from -2 (strong decrease) to +2 (strong increase)

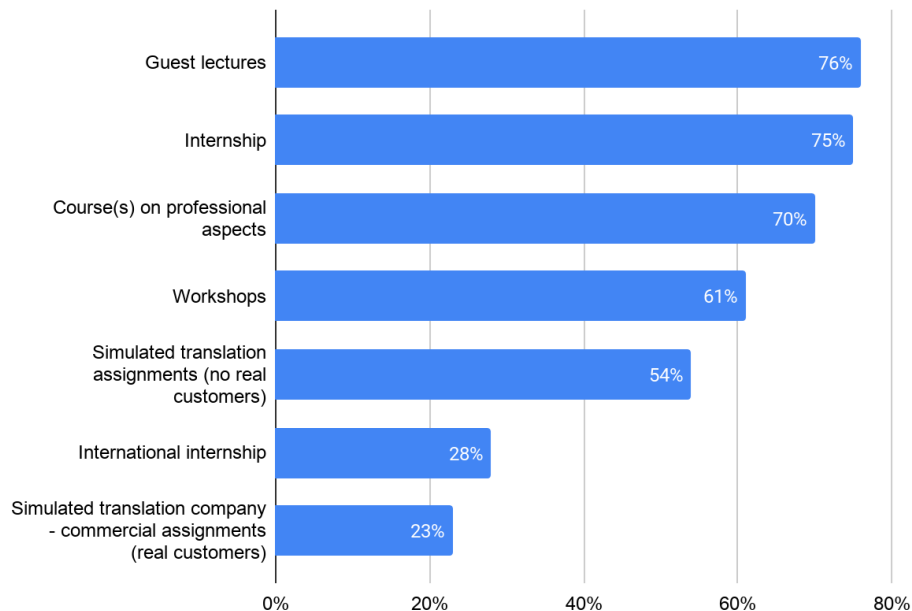
Skill level (language departments and training institutes) scored from 0 (inexistent) to 3 (strong)

Information gathering & processing has considerably improved (confirmed by improved absolute scores).

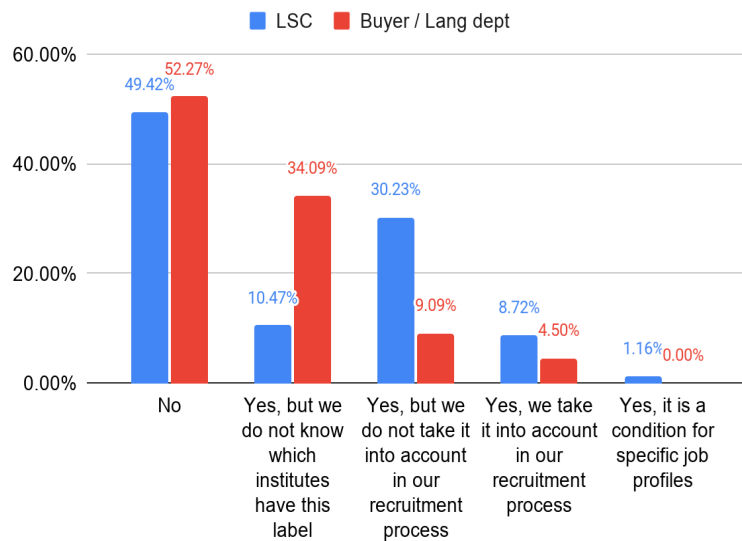
LSCs report a - small - deterioration of the already weak knowledge of market expectations. Both language departments and training institutes give this skill also their lowest score.

# Education vs language industry

## Preparation to professional world



## EMT awareness

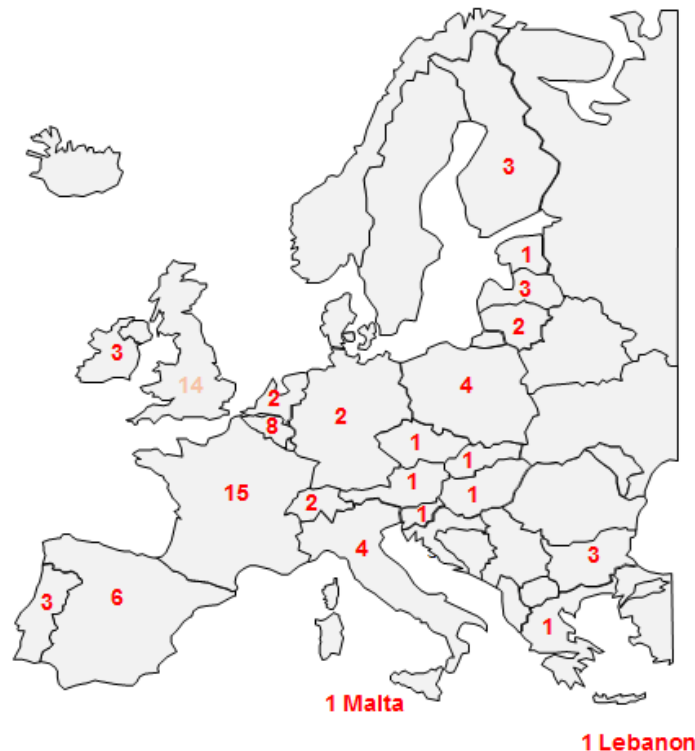


## EMT - European Master's in Translation - a reminder

Network of Master programmes in translation to improve the quality of training and to help young graduates to integrate smoothly in the translation job market.

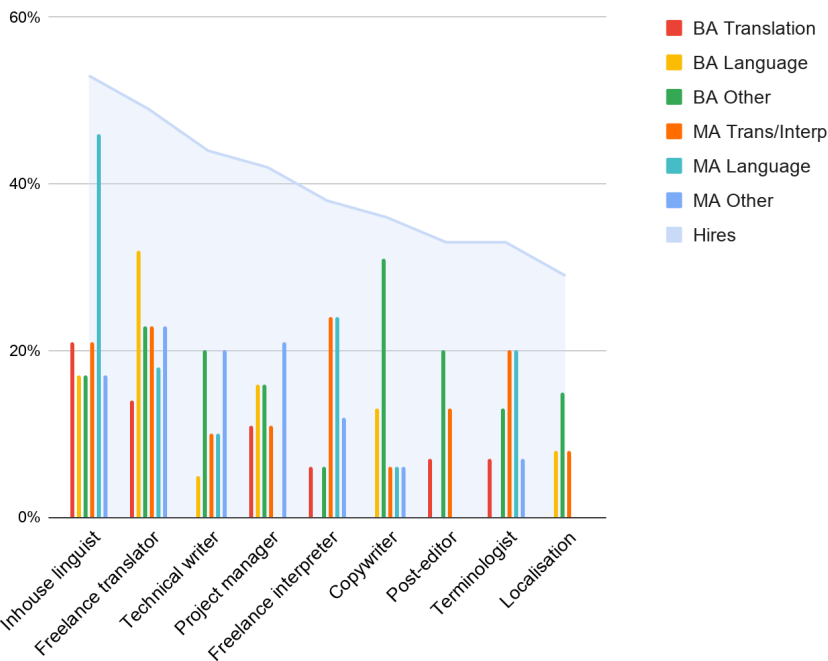
Currently 83 institutes from 25 EU and partner countries that meet the EMT criteria. Next call for membership in 2024.

Following Brexit and UK's withdrawal from Erasmus+, the UK-based institutes are no longer part of the EMT network 2019-2024..



## Education vs industry (2)

Educational background of recent hires in language departments



### Interesting findings

Most successful candidates for an inhouse language function had a Master in Language, not a specific Master in Translation or Interpreting.

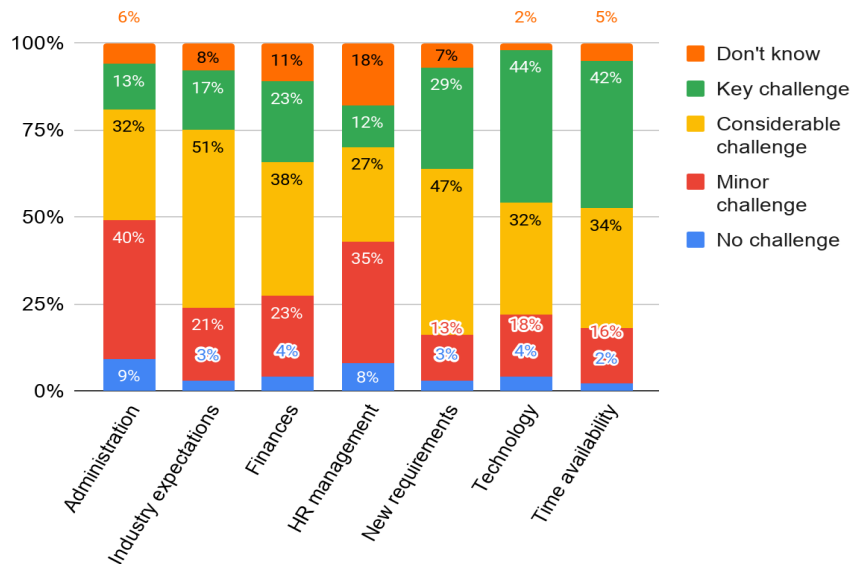
For copywriters, respondents preferred a Bachelor degree in a non-language specialisation (possibly communication or an industry-specific area).

For post-editors, respondents do not necessarily require a Master degree, contrary to terminologists and freelance translators and interpreters.



## Challenges - training institutes

Challenges for training institutes



Translation institutes suffer the same budget and time restrictions as language departments and feel the same pressure from new technology requirements. The expectations of potential employers in the industry creates an additional challenge that is specific for this segment.



# TECHNOLOGY



## All good on the Technology Front

11 tech companies took part, among them four TMS like Memsource, Wordbee, XTRF, two interpreting tech, two language data tech, one media localization and a few others. All companies were above 10 people, and 7/11 have been on the market more than 10 years.

- 10/11 planned investing in 2021. This means jobs. LTC to hire primarily salespeople & engineers, then support.
- 8/11 believe they will grow steadily, up to 50% a year

Number of providers	Market activity	Pricing
Increase	Increase	Increase
Increase	Increase	no change
Little or no change	Increase	Increase
Little or no change	Increase	Increase
Increase	Increase	no change
Increase	Increase	Increase
Little or no change	Increase	no change
Increase	Increase	no change
Increase	Increase	no change
Little or no change	Little or no change	no change
Little or no change	Increase	Don't know

Technology prices to *increase*, contrary to human services pricing

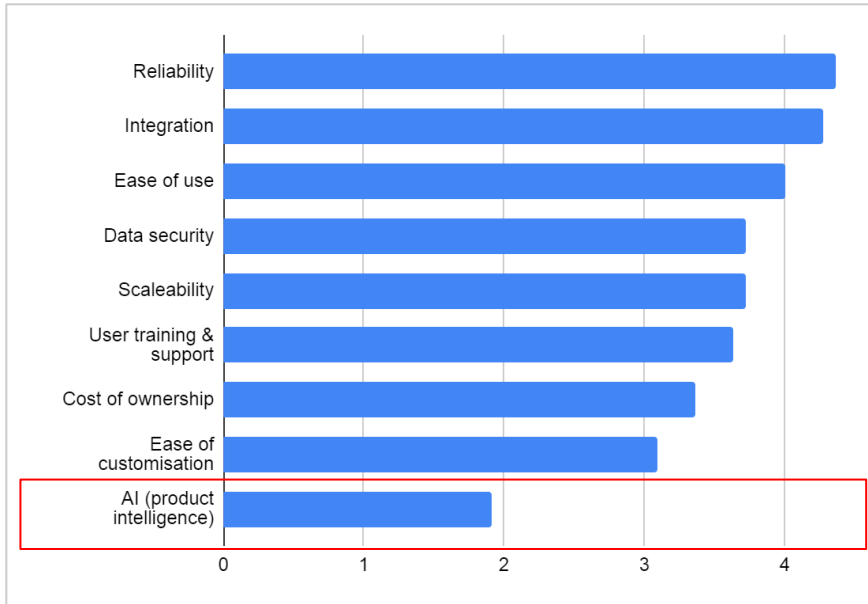


## (Un)Surprising findings

<b>Focus on corporate language people</b>	<p>Majority of revenue came from corporate language teams and LSPs. Non-language roles in corporations were responsible for a much lower percentage.</p> <p>The drift is towards language teams - half of LTC expect growth there, while two respondents expected a decline in their LSP clientele.</p>
<b>Not just software</b>	<p>Licensing was not the only source of revenue, with customization services second.</p>
<b>From Engineers to Salespeople</b>	<p>Smaller companies consisted mainly from engineers, established companies reported more than half of staff in sales &amp; marketing, and support</p>
<b>A legion of clients</b>	<p>Tech firms reported serving more clients than an average human-powered LSP. TMS companies reported between 200 and 500, one tech firm in Czechia reported 500 to 1000 clients, and another company said they support more than 1000 clients.</p>

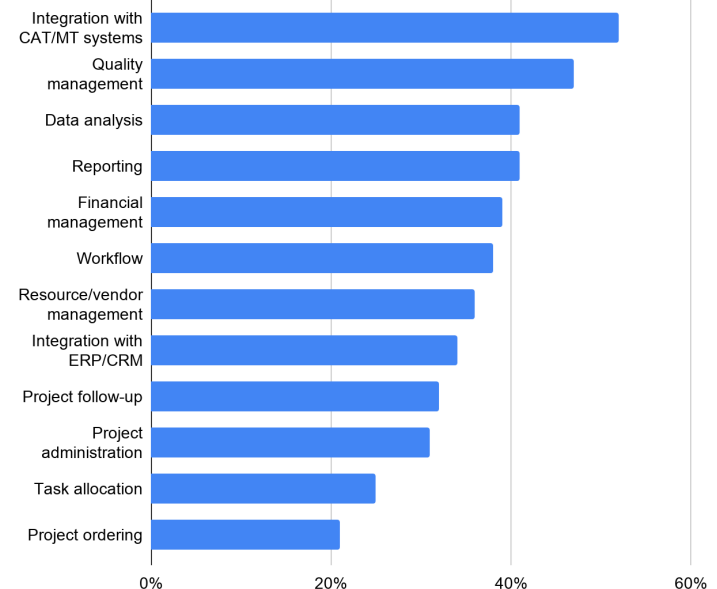
## AI looking good only on paper ?

Q: What are in your opinion the main selection criteria used by your client base when buying technology or technology services?



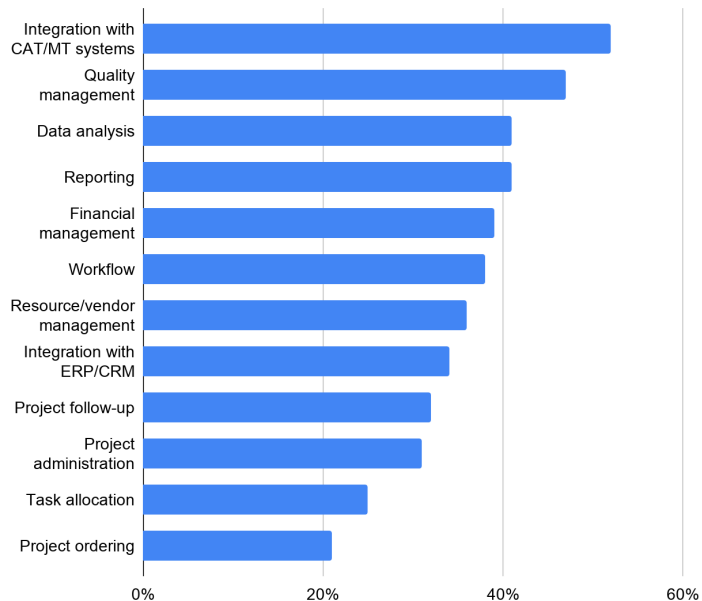
LSCs rank potentially AI-heavy features such as quality management, data analysis and workflow higher on their priority list.

### LSC - TMS improvement requests

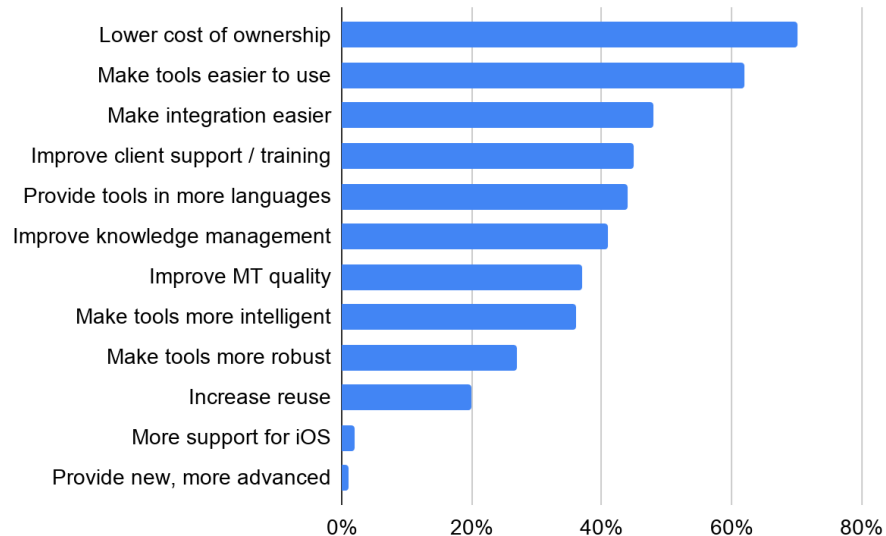


## Expectations from other segments

LSC - TMS improvement requests

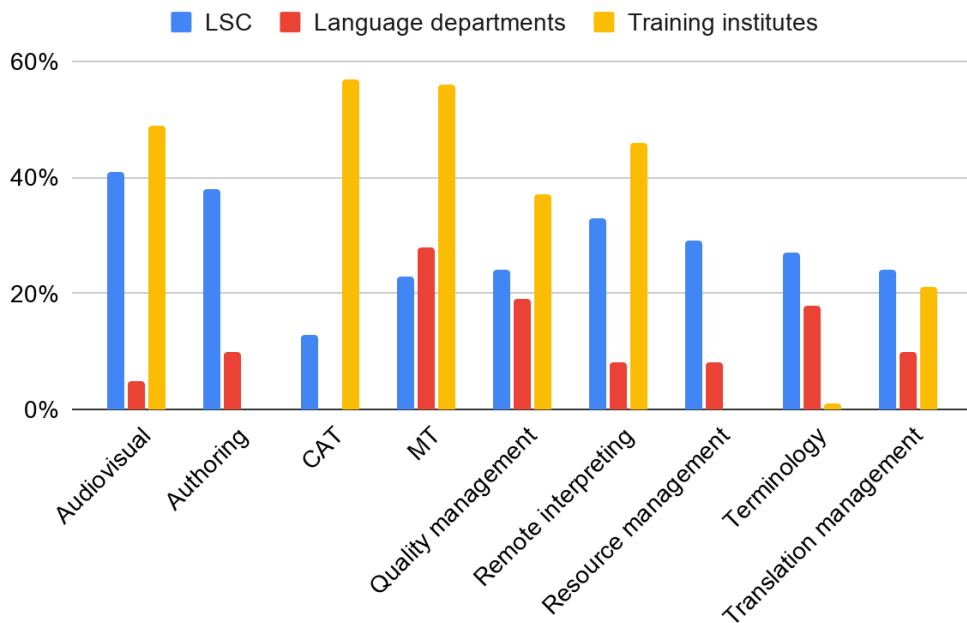


Training institutes - technology improvement requests



# Automation

Automation plans in 2021 and beyond



## Language departments

- More than 30% have implemented a procurement portal. 55% do not report any plans to implement it.
- Automation plans are mainly focused on translation management and quality-related tasks.
- Even mix of internal and external technology.

## Training institutes:

- Technology investments reflect the trends in the industry, with CAT, MT, remote interpreting and audiovisual tools as main technologies.
- Virtually only third-party tools.

## LSC

- Focus on translation/interpreting productivity and process efficiency. Main technologies are already widely implemented. 30% of LSC respondents do not report plans to implement MT.
- Audiovisual technology will be catching up.



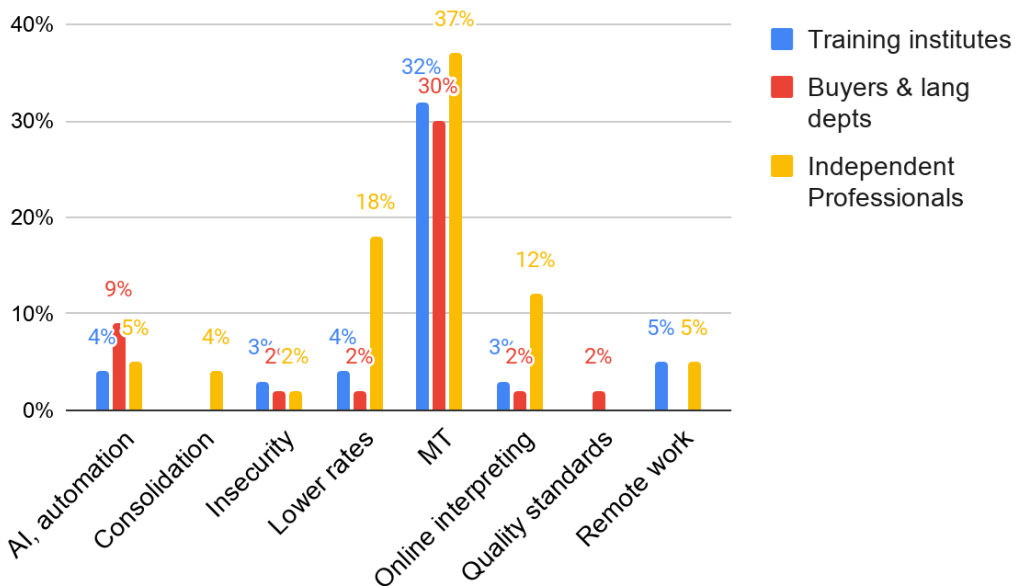
# TRENDS





## Trends

### Trends



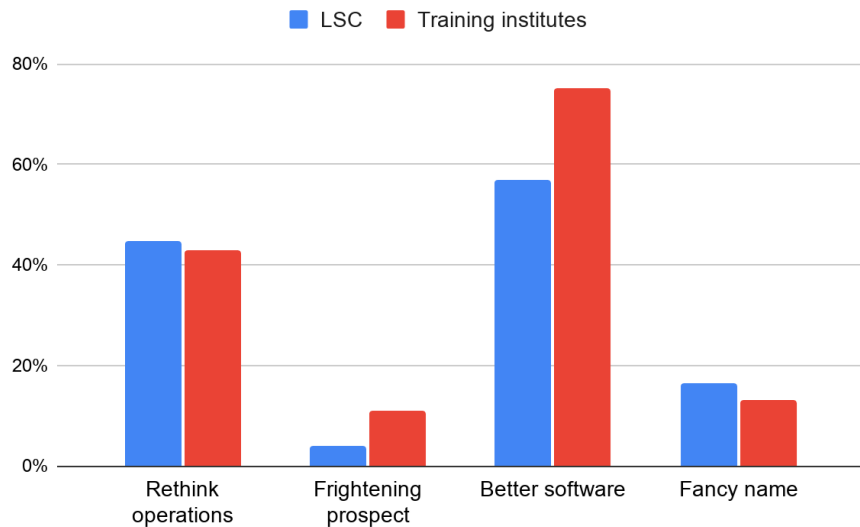
No open trend question to LSCs.

All segments recognise MT and post-editing by far as the most prominent trend in the industry.

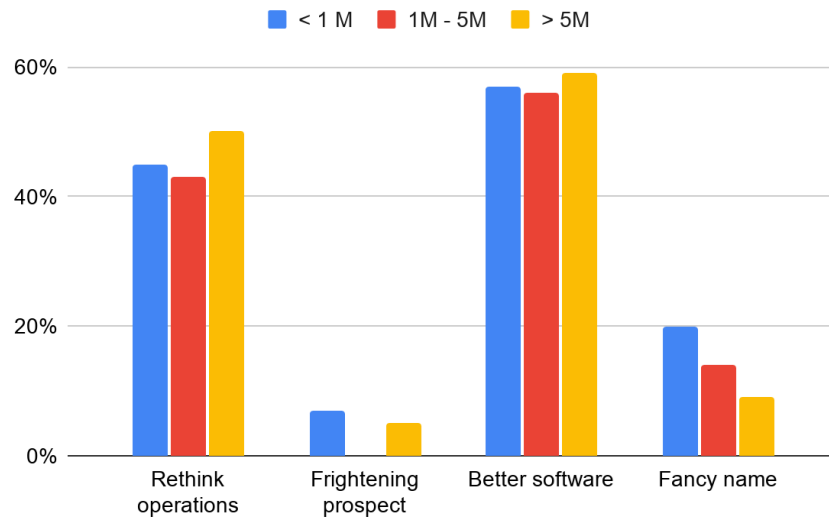
Independent professionals frequently link increased competition and price pressure with the influx of unqualified people from other industries hit by the Covid pandemic, less qualified resources used for post-editing, or easier online access to lower cost professionals (e.g. interpreters in a different country). They also mention consolidation in the LSC segment as an additional source of price competition.

# AI impact

## AI

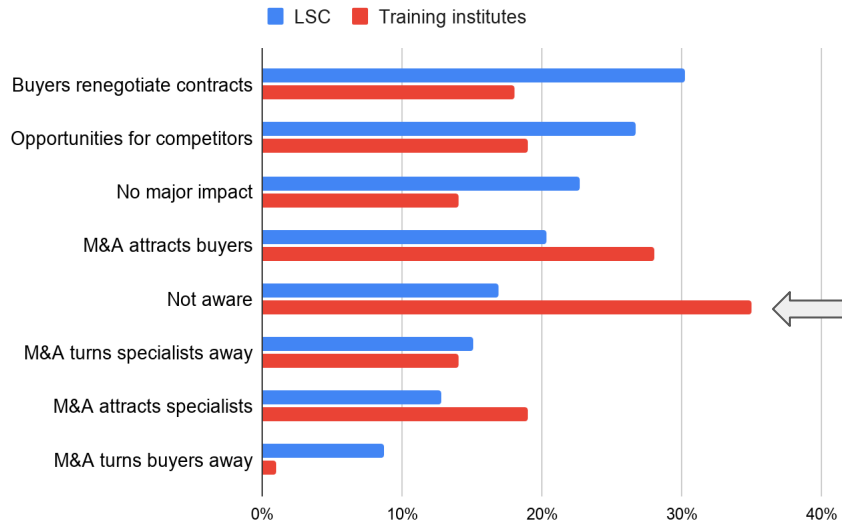


## AI opinions vs LSC size

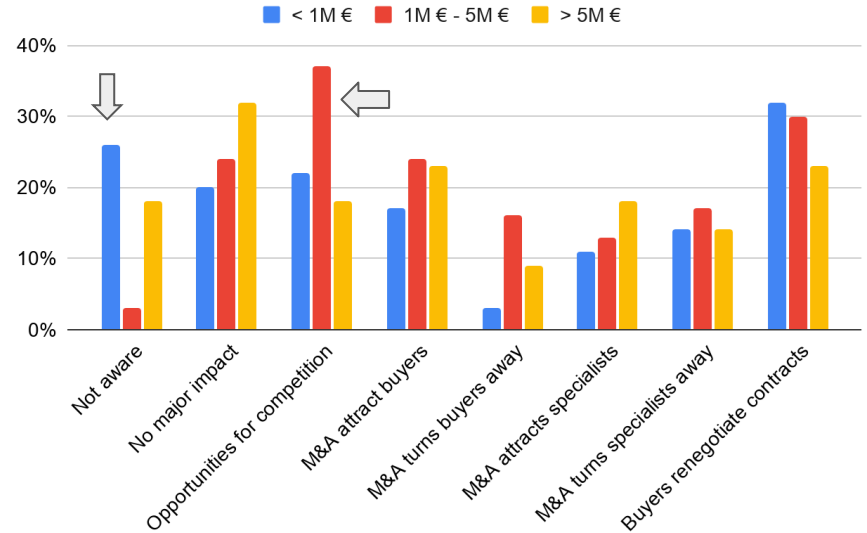


# M&A surge

## M&A surge

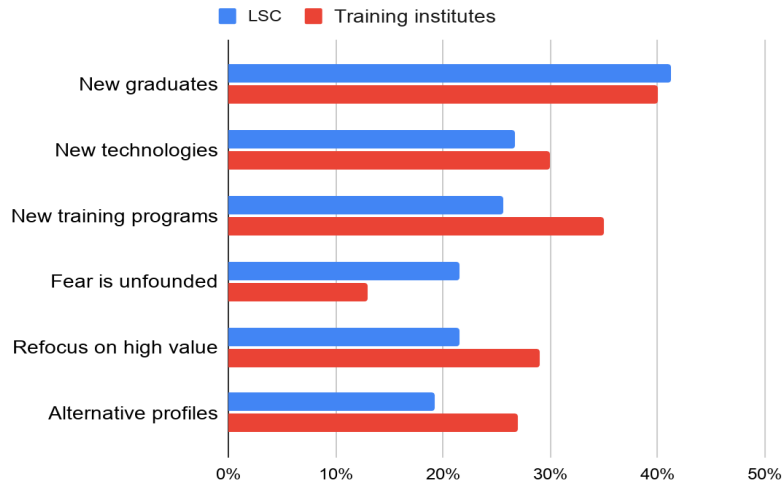


## M&A opinions vs LSC size

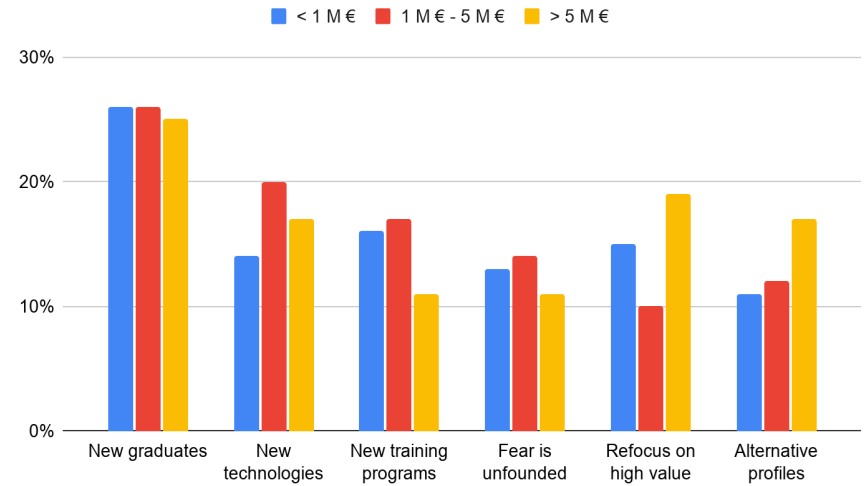


# Brain drain

## Brain drain

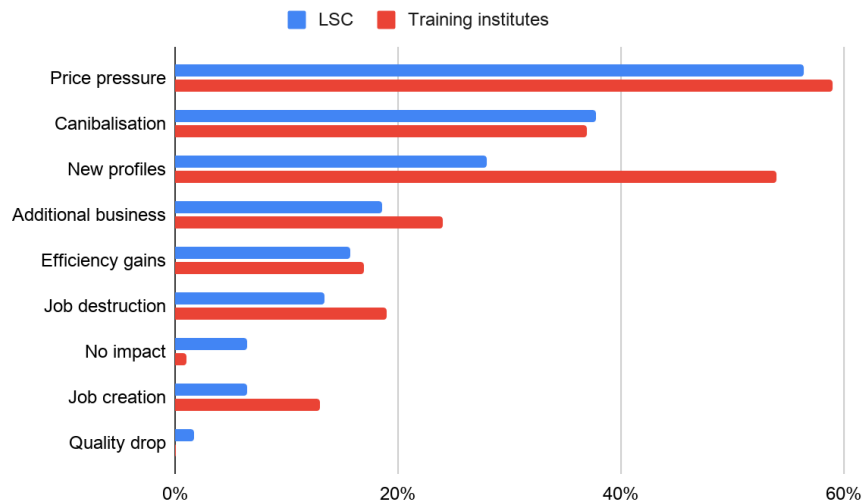


## Brain drain vs LSC size

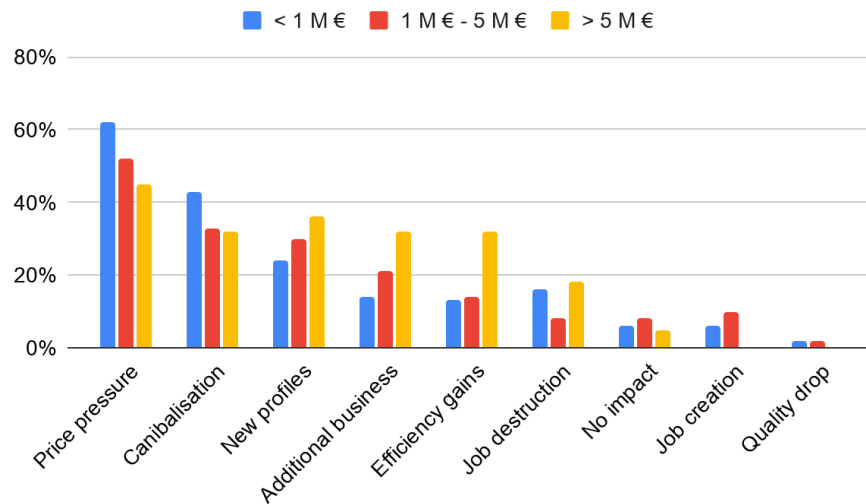


# Digital platforms

## Platforms

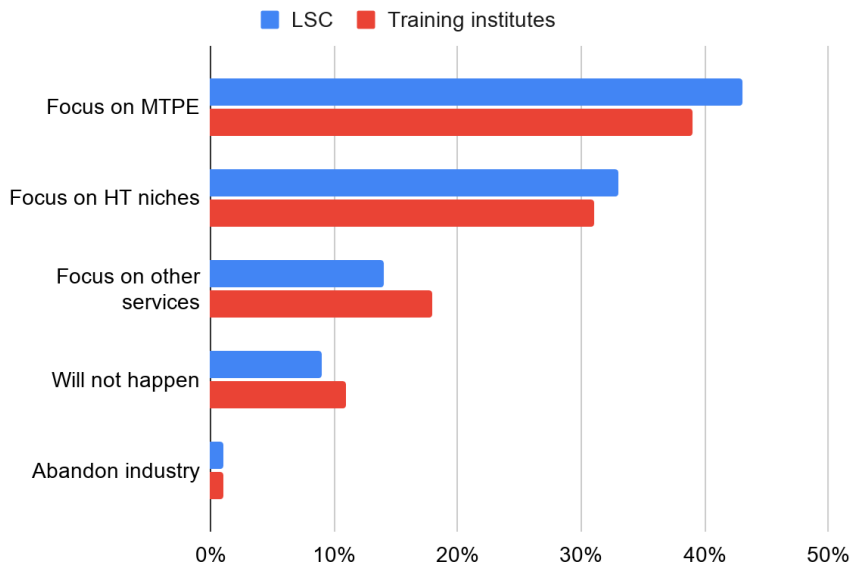


## Digital platforms vs LSC size

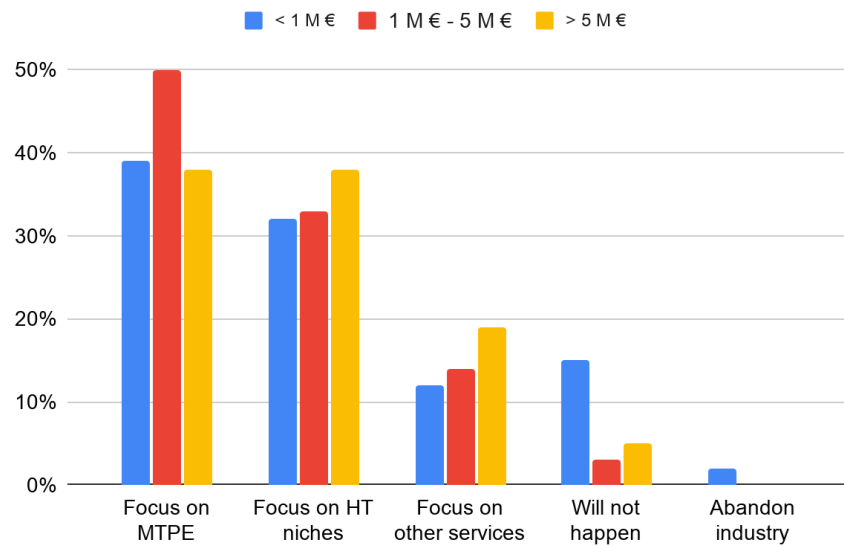


# MT quality impact

## MT quality increase

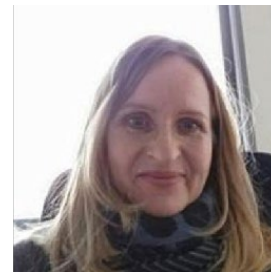


## MT quality increase vs LSC size





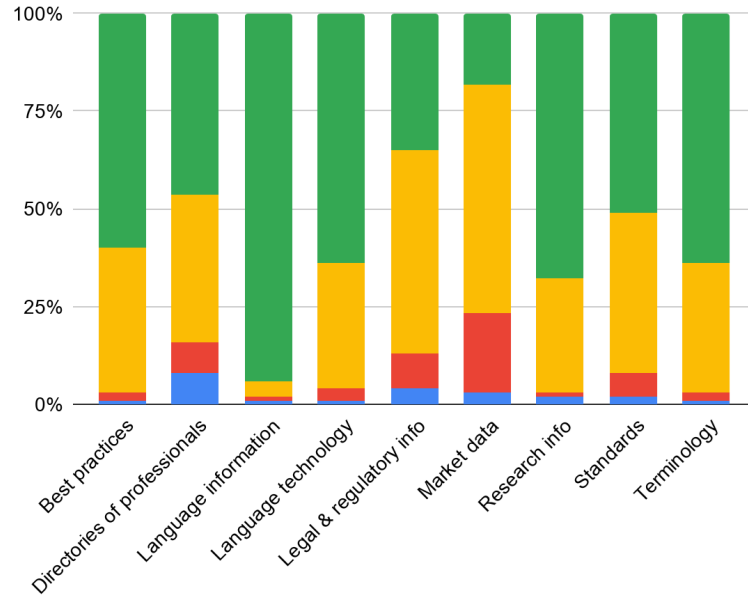
HOW CAN WE HELP ?



# Information needs

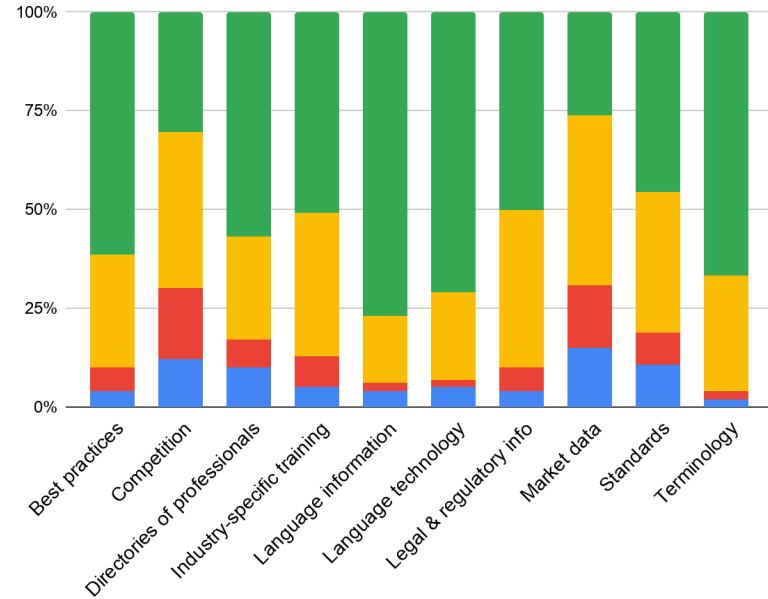
## Training institutes - information needs

■ Sufficiently available ■ Available but limited ■ Not available ■ Not needed



## Independent professionals - information needs

■ Sufficiently available ■ Available but limited ■ Not available ■ Not needed





## DG Translation - Outreach projects



[https://ec.europa.eu/info/departments/translation\\_en](https://ec.europa.eu/info/departments/translation_en)



European  
Commission



# FINAL WORDS





## Five conclusions and afterthoughts

- 2020 could have been worse - but not everyone will agree
- Covid accelerated long needed developments
- Is that sweet spot in the LSC segment real?
- Outsourcing can extend beyond pure execution. Who takes the first step?
- MT dominates the discussions but day-to-day implementation is not there yet

This was only a *brief* overview of the survey. If you are interested in getting a fuller picture of the survey results:

- Download the complete ELIS slidedeck from [euatc.org/industry-surveys](https://euatc.org/industry-surveys)
- See the websites of the participating survey partners for additional information (URLs on next slide)
- Check out the research work published by specialized research agencies: [Slator.com](https://Slator.com), [Nimdzi.com](https://Nimdzi.com), [CSA-research.com](https://CSA-research.com)
- Contact the ELIS research team at [contact@research.euatc.org](mailto:contact@research.euatc.org)



## ELIS survey partner websites



[euatc.org](http://euatc.org)  
EUATC (European Union of Association of  
Translation Companies)

[elia-association.org](http://elia-association.org)

Elia (European Language Industry Association)

[gala-global.org](http://gala-global.org)

GALA (Globalization And Localization Association)

[fit-europe-rc.org](http://fit-europe-rc.org)  
Europe)

FIT Europe (International Translators Federation)

[ec.europa.eu/info/resources-partners/european-masters-translation-emt\\_en](http://ec.europa.eu/info/resources-partners/european-masters-translation-emt_en)

EMT (European Master's in Translation)

network

[ec.europa.eu/info/departments/translation\\_en](http://ec.europa.eu/info/departments/translation_en)

European Commission - DG Translation

(Lind group)

[womeninlocalization.com](http://womeninlocalization.com)

Women in Localization



## Q & A

